



2014 USO Annual Report

MISSION FIRST





LETTER FROM THE CHAIRMAN OF THE USO'S BOARD OF GOVERNORS	02
---	----

2014 USO HIGHLIGHTS	04
---------------------	----

USO CENTER LOCATIONS	10
----------------------	----

FINANCIAL STEWARDSHIP	12
-----------------------	----

USO BOARD OF GOVERNORS	14
------------------------	----

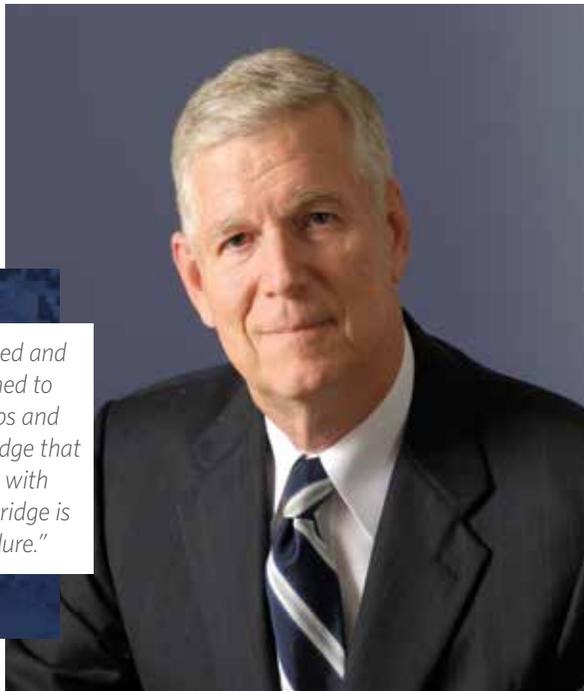
USO CONGRESSIONAL CAUCUS	15
--------------------------	----

PARTNERS	16
----------	----

DONORS	18
--------	----

Letter from USO Chairman of the Board

Gen. Richard B. Myers, U.S. Air Force (Ret.)
Chairman, USO Board of Governors



"The USO is the most respected and reliable organization established to support the needs of our troops and military service. We're the bridge that connects the nation's military with the rest of the country. That bridge is strong and it continues to endure."

Comfort. Gratitude. Trust.
Leadership. Reliability.

That's how I describe today's USO.

After nearly 40 years of military service, and nine years on the USO's Board of Governors, I experience these words whenever I see a USO volunteer in action supporting the families and troops coming in the door of their center or when I watch a military child's face light up when she sees a Sesame Street performance designed just for her.

It strikes me that the reactions don't differ by rank or age. Gratitude for what the USO delivers is universal. I also know that reactions to the programs made possible by our generous donors and corporate partners would be different if the USO didn't constantly examine the scale and scope of its programmatic offerings. And when our military leadership needs something somewhere in the world at a moment's notice, they trust that the USO will deliver.

The USO Board of Governors brings a range of leadership expertise as we tackle interesting and complex issues. Members also provide oversight and guidance based on their business and military experience. This diverse group works together to ensure that programs stay on track and that budgets are carefully

monitored. Expanding our activities to wounded, ill and injured troops and their families puts us in the forefront of meeting the needs of a force that has been deployed multiple times. Our additional focus on what will be critical to troops as they move on from the military helps ensure that we're not just helping troops and military families for today. We're also doing all we can to support the covenant we have with our newest generation of veterans.

The USO is the most respected and reliable organization established to support the needs of our troops throughout their military service. We're the bridge that connects the nation's military with the rest of the country. That bridge is strong and it continues to endure.

We've been delivering on our promise for more than 74 years. As we prepare for our 75th anniversary in 2016, the staff and the Board will continue to offer programs that make a real difference in the lives of the men and women who wear the nation's uniform.

Thank you for being a part of our success.

A handwritten signature in black ink that reads "Dick Myers".

2014 USO HIGHLIGHTS

2014 SURVEY RESULTS

More than 7,200 troops and family members surveyed agree that the USO:



EVERY MOMENT COUNTS (EMC)

The USO's worldwide *Every Moment Counts* campaign made a GUINNESS WORLD RECORDS® achievement for most signatures on a flag: 115,000. Throughout the year, celebrities like Hunter Hayes, Dennis Haysbert and Kellie Pickler made significant contributions to the EMC campaign.



OPERATION: THAT'S MY DRESS!

The USO hosted two events with designer Sherri Hill, who donated \$1 million in dresses and supported more than 1,600 teens from military families.



USO WARRIOR AND FAMILY CENTER AT BETHESDA

In 2014, the USO Warrior and Family Center at Bethesda was visited nearly 80,000 times by troops and families. Its sister USO Warrior and Family Center at Fort Belvoir was visited more than 150,000 times by troops and families.



NEW CENTERS

The USO opened 7 new centers in 2014, at John F. Kennedy (JFK) Int'l Airport, Camp Courtney (Okinawa), Warrior and Family Center at Bethesda, Portland Int'l Airport, Naval Air Station Kingsville, John Wayne Airport - Orange County and a second location at Las Vegas McCarran Int'l Airport.



HIRE HEROES USA

A total of 1,347 service members and their spouses or caregivers participated in 96 transition workshops and events. 98% of attendees would recommend or strongly recommend the program to fellow service members.



CENTER PROGRAMS

USO Centers hosted more than 7,200 programs that supported more than 2.4 million troops and family members.



MOBILE USO

USO Mobiles traveled across the United States to serve more than 35,000 troops at more than 100 events.



USO VOLUNTEERS

More than 30,000 USO Volunteers donated nearly 1.6 million hours to support troops and their families around the world.



SESAME STREET/USO MILITARY FAMILY EXPERIENCE TOUR

Since 2008, the tour has supported more than 500,000 troops and military families worldwide.



STRONGER FAMILIES

The USO, in collaboration with Stronger Families, presented 51 Oxygen Couples Seminars that strengthened the relationships of more than 421 military couples.



FAMILIES OF THE FALLEN

More than 630 family members of the fallen were supported by USO staff and volunteers at airports around the country, while travelling to and from Dover Air Force Base, DE, to witness the dignified transfer of their loved one.



THE USO 4TH OF JULY CONCERT HELD AT THE WHITE HOUSE

More than 1,200 troops and military family members experienced the USO's 4th of July concert at the White House featuring Pitbull.



USO ENTERTAINMENT

102 entertainers attended 440 USO events, including 54 tours to 17 countries and 33 states, reached 289,982 troops and families, and provided more than \$37.6 million of in-kind value.



USO2GO

The USO delivered 89 USO2GO shipments and supported more than 22,000 troops including USO2GO support to Liberia during the Ebola outbreak and additional aid for the Baltic region. Since 2008 the program has distributed more than 1,440 kits and supported more than 435,000 troops.



OPERATION PHONE HOME

Troops in Southwest Asia used more than 13 million minutes of free call time, as well as logged 850,000 WiFi sessions, to connect with loved ones back home.



CELEBRITY CONTRIBUTIONS

Al Roker raised more than \$90,000 for the troops during his live TODAY show broadcast from Afghanistan and through his record-breaking weather broadcast, "Rokerthon." Jay Leno donated his car for auction and pledged the proceeds to the USO, raising just over \$500,000.



74-YEAR PARTNERSHIP

The Coca-Cola Company, a USO partner since 1941, helped the USO bring "a touch of home" to troops and their families through their global support of in-kind product donations, programs for military families, wounded troops and troops in transition and media donations to promote the USO story to new audiences.



JOHNSON & JOHNSON

As Official Healthcare Partner of the USO, Johnson & Johnson contributed more than \$2.1 million through a combination of efforts including signature USO program sponsorship in support of our servicemen and women, and their families, donations to the USO Warrior and Family Center at Bethesda for returning troops, in-kind product donations and cause marketing.



NFL PARTNERSHIP

For nearly 50 years, the NFL and the USO have partnered together to support our service members and their families. In 2014, the NFL donated more than \$600,000 in cash and in-kind product, and toured with the USO to visit with troops overseas.



KROGER

Kroger raised \$3.3 million through the company's Honoring Our Heroes sales event and customer contributions collected at check stands and online through summer and fall. Additionally, Harris Teeter stores raised over \$550,000 for the USO through the company's donation card campaign.



JCPENNEY

For the third consecutive year, JCPenney and JCPenney Cares continued their support for the USO donating more than \$750,000 through a Giving Tuesday donation, a Twitter promotion with country music star Blake Shelton, sponsorship of the USO Gala and by inviting JCPenney customers to round-up their purchases to support the USO and our work with military families.

USO CENTER LOCATIONS

* * * * *

UNITED STATES

ARIZONA

- * Phoenix Sky Harbor Int'l Airport

CALIFORNIA

- * Los Angeles Int'l Airport
- * Ontario Int'l Airport
- * Orange County (John Wayne Airport)
- * Palm Springs Airport
- * San Diego Int'l Airport
- * San Diego Downtown
- * San Francisco Int'l Airport
- * San Jose Airport
- * Travis AFB

COLORADO

- * Denver Int'l Airport
- * Fort Carson

DELAWARE

- * Dover AFB Port Mortuary
- * Dover AFB AMC Terminal

FLORIDA

- * Jacksonville NAS
- * Jacksonville Int'l Airport
- * NS Mayport
- * NAS Pensacola
- * Pensacola Regional Airport
- * NW FLA Regional Airport
- * Tampa Bay Int'l Airport

GEORGIA

- * Atlanta Hartsfield Airport
- * Robins AFB
- * Savannah Int'l Airport

ILLINOIS

- * Naval Station Great Lakes
- * Midway Airport
- * O'Hare Int'l Airport Terminal 2
- * O'Hare Int'l Airport Terminal 3

- * Rock Island Arsenal

INDIANA

- * Fort Wayne ANGB
- * Camp Atterbury
- * Indianapolis Int'l Airport
- * Muscatatuck Urban Training Center

KANSAS

- * Fort Riley

KENTUCKY

- * Fort Campbell

MARYLAND

- * Andrews AFB
- * Fort Meade
- * Warrior and Family Center - Bethesda
- * BWI Airport
- * NSWC Indian Head

MASSACHUSETTS

- * Boston CGB
- * Boston Logan Int'l Airport

- * Westover Air Reserve Base

MISSISSIPPI

- * NCBC Gulfport
- * Gulfport/Biloxi Int'l Airport

MISSOURI

- * Lambert St. Louis Int'l Airport
- * Fort Leonard Wood

NEW JERSEY

- * McGuire AFB/Ft. Dix

NEW YORK

- * Fort Hamilton
- * JFK Airport
- * Port Authority Bus Terminal (NYC)
- * Fort Drum

NEVADA

- * McCarran Int'l Airport - Terminal 1
- * McCarran Int'l Airport - Terminal 3

NORTH CAROLINA

- * Charlotte Douglas Int'l Airport
- * Fort Bragg
- * Fayetteville Regional Airport
- * Camp Lejeune/Jacksonville
- * Raleigh-Durham Airport

OHIO

- * Cincinnati/NKY Int'l Airport - Terminal A
- * Cincinnati/NKY Int'l Airport - Terminal B
- * Cleveland Hopkins Int'l Airport
- * Cleveland MEPS
- * Columbus MEPS
- * Dayton-Vandalia Airport
- * Port Columbus Airport
- * Toledo Naval Ops SC

OREGON

- * Portland Int'l Airport

PENNSYLVANIA

- * Philadelphia Int'l Airport
- * Horsham Air Guard Station

SOUTH CAROLINA

- * Columbia Metro Airport

TENNESSEE

- * Nashville Int'l Airport

TEXAS

- * Corpus Christi NAS
- * Dallas/Ft. Worth Int'l Airport - Terminal B
- * Dallas/Ft. Worth Int'l Airport - Terminal D
- * Dallas MEPS
- * Fort Hood
- * North Fort Hood
- * Fort Bliss
- * East Fort Bliss
- * El Paso Airport
- * Ellington Field JRB

- * Houston Hobby Airport
 - * Houston Bush Airport
 - * NAS Kingsville
 - * San Antonio Downtown
 - * San Antonio Int'l Airport
- ### VIRGINIA
- * NSF Dahlgren
 - * Dulles Int'l Airport
 - * Warrior and Family Center- Ft. Belvoir

- * Fort Eustis
- * Fort Lee
- * Joint Base Myer-Henderson Hall
- * Huntington Hall
- * JEB Little Creek
- * Naval Station Norfolk - NMPS
- * Naval Station Norfolk - AMC
- * Newport News Int'l Airport
- * Norfolk Int'l Airport

- * Reagan National Airport
- * Richmond Int'l Airport

WASHINGTON

- * Joint Base Lewis-McChord
- * Sea-Tac Int'l Airport

WISCONSIN

- * Milwaukee MEPS
- * Gen. Mitchell Int'l Airport

EUROPE

GERMANY

- * Landstuhl Regional MC
- * Landstuhl Warrior Center
- * Ramstein Air Base AMC
- * Ramstein Air Base CASF
- * Ramstein AB JMPC (Purple Ramp)

- * Rhine Ordnance Barracks D.C.
- * Vogelweh
- * Frankfurt Int'l Airport
- * Grafenwoehr
- * Stuttgart (Panzer Kaserne)
- * Clay Kaserne
- * Wiesbaden Hainerberg Housing

- * Wiesbaden Hainerberg PX

ITALY

- * NSA Naples (Gricignano)
- * NSA Naples (Capodichino)
- * Rome (Vatican City)
- * USAG Vicenza

SOUTHWEST ASIA

UNITED ARAB EMIRATES

- * Dubai -Jebel Ali Free Zone
- * Abu Dhabi

AFGHANISTAN

- * Pat Tillman Memorial (Bagram AB)
- * Bagram East (Bagram AB)

- * OB Fenty
- * Kandahar Airfield

KUWAIT

- * Camp Buehring
- * Camp Arifjan

PACIFIC

JAPAN

- * Camp Courtney (Okinawa)
- * Camp Hansen (Okinawa)
- * Camp Schwab (Okinawa)
- * Kadena AFB (Okinawa)
- * Kadena AMC (Okinawa)

- * MCAS Futenma (Okinawa)

- * Sasebo Fleet Landing
- * Sasebo Nimitz Park
- * Yokosuka

HAWAII

- * Joint Base Pearl Harbor-Hickam
- * Honolulu Int'l Airport

KOREA

- * Camp Casey
- * Camp Humphreys
- * Camp Walker (Daegu)
- * Osan Air Base
- * Seoul

GUAM

- * Tumon Bay



FINANCIAL STEWARDSHIP

Consolidated Statement of Financial Position, December 31, 2014* (in thousands)

ASSETS		LIABILITIES	11,441
Cash and cash equivalents	39,775		
Receivables, net	17,841		
Inventory, prepaid expenses and other assets	5,608		
Investments	82,149		
Fixed assets, net	5,478		
Total Assets	150,851		
		NET ASSETS	
		Unrestricted	83,972
		Temporarily restricted	29,840
		Permanently restricted	25,598
		Total Net Assets	139,410
		Total Liabilities and Net Assets	
			150,851

Consolidated Statement of Activities and Changes in Net Assets, year ended December 31, 2014 (in thousands)

SUPPORT AND REVENUE	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Contributions and grants	111,255	9,519	-	120,774
Contributed materials, facilities and services	60,885	1,130	-	62,015
USO center revenue	5,920	-	-	5,920
Investment and other income	1,669	1,922	-	3,591
Net assets released from restrictions	12,219	(12,219)	-	-
Total Support and Revenue	191,948	352	-	192,300

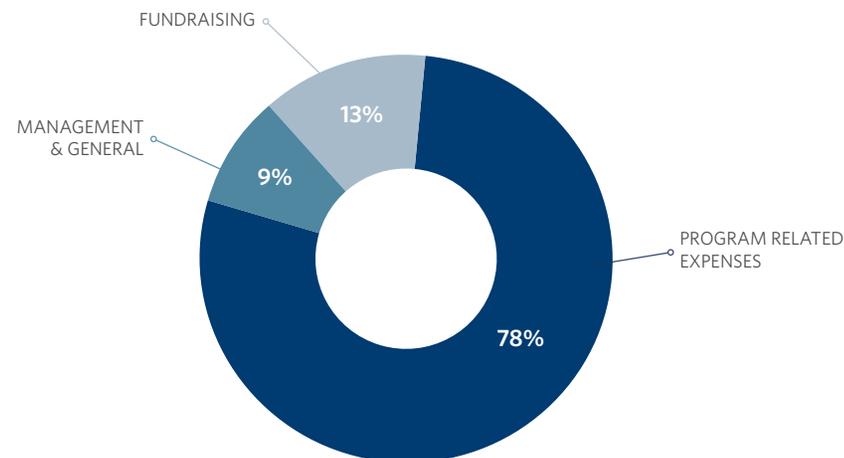
OPERATING AND SUPPORTING EXPENSES

Program services				
USO centers	46,469	-	-	46,469
Programs	12,472	-	-	12,472
Contributed materials, facilities and services	61,855	-	-	61,855
Entertainment	7,414	-	-	7,414
Communications and public awareness outreach	18,001	-	-	18,001
Total Program Services	146,211	-	-	146,211
Supporting Services				
Fundraising	24,420	-	-	24,420
Management and general	16,277	-	-	16,277
Total Operating and Supporting Expenses	186,908	-	-	186,908
Change in Net Assets	5,040	352	-	5,392
Net Assets, beginning of year	78,932	29,488	25,598	134,018
Net Assets, end of year	83,972	29,840	25,598	139,410

*The consolidated statements of financial position and activities and changes in net assets reflect the accounts of USO, Inc., the USO Foundation and its domestic and overseas operating centers. U.S. chartered operations are financially autonomous from the USO and are therefore excluded from the USO's consolidated financial statements. The complete consolidated financial statements, accompanying notes thereto and independent auditors' report as of and for the year ended December 31, 2014, as performed by Grant Thornton LLP, are available at USO.org/financial-statements.aspx.

In 2014, the USO attracted
\$192.3 MILLION
 in support and revenue

We deploy our resources **efficiently** to support troops and families.



Per USO 2014 audited financial statements.



USO BOARD OF GOVERNORS

GEN. RICHARD B. MYERS, USAF (RET.)

Chairman, USO Board of Governors
15th Chairman of the Joint Chiefs of Staff

ORLAN BOSTON

Principal, Ernst & Young LLP
Presidential Appointee

RAYMOND CALDIERO

Chairman, Sequoia Group, Inc.

GEN. GEORGE CASEY (RET.)

36th Chief of Staff of the U.S. Army

DR. J.D. CROUCH II

CEO and President, USO

TOM R. DEL VALLE

JANICE K. EMMERT

DAWN HALFAKER

CEO, Halfaker & Associates, LLC
Presidential Appointee

JAMES HAMILTON

Partner, Bingham McCutchen LLP
Presidential Appointee

MARILLYN A. HEWSON

Chairman, President and CEO, Lockheed
Martin Corporation

DR. MAYNARD HOWE

CEO and Vice Chairman, Stemedica Cell
Technologies, Inc.

CURT KOLCUN

VP, US Public Sector, Microsoft

DEBRA LANGFORD

Presidential Appointee

ROBIN LINEBERGER

Principal, Aerospace & Defense, Deloitte
Services LP

WILLIAM J. LYNN, III

CEO, DRS Technologies, Inc.

ROBERT A. MARTINEZ

President, Great Southwestern, Inc.

LISA BORIN OGDEN

Presidential Appointee

MICHAEL H. O'SHEA, PHD, FACSM

BEATRIZ R. PEREZ

Vice President and
Chief Sustainability Officer
The Coca-Cola Company

MICHAEL PHELPS

Former CEO, President and Publisher, The
Washington Examiner

SGT. MAJ. KENNETH O. PRESTON (RET.)

13th Sergeant Major of the Army

LT. GEN. HARRY D. RADUEGE, USAF (RET.)

Chairman, Center for Cyber Innovation,
Deloitte & Touche LLP

EDWARD T. REILLY

President & CEO, American Management
Association

LEONEL R. ROCHE

KARL-HEINZ STAHL

CEO, TKS Telepost Kabel-Service

JOHN SUTTLE

SUE TIMKEN

TOM VICE

Sector President, Aerospace Systems,
Northrop Grumman

LOUIS A. "CHIP" WEIL

Former Chairman, President & CEO, Central
Newspapers

ANTHONY BISCEGLIE, ESQ.

USO General Counsel, Bisceglie & Walsh

USO CONGRESSIONAL CAUCUS

The USO Congressional Caucus was formed in 2003 to enhance the outreach efforts of the American people to U.S. troops and their families. Serving as a forum for the ongoing exchange of information, the USO Congressional Caucus brings together members from the U.S. Senate and U.S. House of Representatives who have a shared interest in supporting our service members and their families around the world.

The primary purpose of the USO Congressional Caucus is to educate and inform members of Congress about USO programs and services (within states/districts) and related quality-of-life issues facing our armed services personnel and their families. The Caucus provides a unified voice to help ensure a new generation of Americans is engaged with supporting service men and women and their families.

In 2014, the Congressional Caucus helped lead three USO service projects on Capitol Hill, creating care packages for troops and their families around the world.

USO Congressional Caucus Leadership

Senator Jack Reed (D-RI)

Honorary Chair

Senator John McCain (R-AZ)

Senator Kay Hagan (D-NC)

Representative Jeff Miller (R-FL)

Representative Tim Walz (DFL-MN)

Representative Howard P. "Buck" McKeon (R-CA)

Representative Adam Smith (D-WA)

To view the full list visit USO.org/AnnualReport.

USO PARTNERS



"The USO could not provide the programs and services we do without partners and friends like you!"

JOANIE THRESHER, DIRECTOR USO SOUTH CAROLINA

USO PRESIDENT'S CIRCLE

WORLDWIDE STRATEGIC PARTNERS

USO DONORS

* * * * *

The following contributors made cash or in-kind gifts to the USO:

\$2,000,000 and Above

Mr. A. James Clark
Johnson & Johnson
The Kroger Co.

\$1,000,000 - \$1,999,999

AT&T Inc.	The Coca-Cola Company
BNSF Railway Foundation	McCarran International Airport

\$500,000 - \$999,999

BAE Systems, Inc.	J.C. Penney Company, Inc.
The City and County of Denver/Denver International Airport	National Football League
Grand Canyon University	TKS Telepost Kabel Service
Harris Teeter, Inc.	Kaiserslautern GmbH & Co. KG
	Wawa, Inc.

\$250,000 - \$499,999

Advisors Excel	First State Crane Service, Inc.
Altria Group	Mr. Mark I. Gelfand
American Airlines	Lockheed Martin Corporation
BIC USA Inc.	Microsoft
City of Phoenix	The Paradies Shops, LLC
The Coca-Cola Foundation	The Procter & Gamble Company
ConAgra Foods, Inc.	Charlie Sheen
FedEx Services	

\$100,000 - \$249,999

21st Century Fox	Chrysler Group LLC
7-Eleven	Cisco
The Bennett Family Charitable Fund	Columbia Metropolitan Airport
Boston Celtics Shamrock Foundation	Elizabeth J. Conover
Build-A-Bear Workshop Inc.	Darden Restaurants
Chevron	Diageo North America, Inc.

Dover International Speedway
FirstLight Federal Credit Union
GEICO
The Grainger Foundation
Healthy Essentials
Homewood Suites
KCENHD Gannett Broadcasting
Kraft Soccer, LLC
Lenovo
Manhattan Guam Inc. dba Royal Orchid Guam Hotel
Military Bowl
Military.com
New Balance

Northrop Grumman Corporation
Panera Bread
Pentagon Federal Credit Union
PEPSICO
Richard S. Reynolds Foundation
Stop & Shop Company LLC
Two Grateful Texans
United Airlines
United Way of San Antonio and Bexar County
Verizon Wireless
Walmart
The Walt Disney Company
Woodallen Photography

\$25,000 - \$99,999

A. P. Kirby, Jr. Foundation, Inc.	Michael and Diane Beemer
AdvantiPro GmbH	Bell Helicopter Textron, Inc.
AIU Insurance Company, Ltd. (AIG Property Casualty)	BlackRock
Altria	The Boeing Company
Americable	Boston Bruins
American Management Association	Boudro's Restaurant
America's Charities	Brown Brothers Harriman and Co.
Anonymous (1)	Brown-Forman Corporation
The Anschutz Foundation	Buffalo Wild Wings
Anuradha Palakurthi Foundation	Campbell Soup Company
APS	Car Program, Inc.
ARCHWAY INCORPORATED (dba Infusion Coffee & Tea; I ♥ GUAM)	Anonymous (2)
Ashley Furniture Homestore	Charles G. Wright Endowment for Humanity
Jon and Beth Averhoff	CHRISTUS Health
Bacardi U.S.A., Inc.	Churrasco Brazilian BBQ & Salad Bar
Bandimere Speedway	City and County of San Francisco
Bass Pro Shops	City of San Antonio
	Clear Channel Airports

Cookie Corner
 Costco
 Cove Meadows Management Corporation
 Anonymous (3)
 Dell, Inc.
 DELMARVA Girl Scouts
 Direct Energy
 Disabled American Veterans
 Dunkin Brands, Inc.
 DynCorp International
 El Paso International Airport
 eps infrastructure and service GmbH
 ESPN, Inc.
 Express Scripts Federal Pharmacy Services
 Fluor Foundation
 Fluor Corporation
 Fort Hood Real Property
 Kent and Joann Foster
 Benjamin T. Frana
 The Fraternity of Phi Gamma Delta
 Anonymous (4)
 Freedom Honda
 Fry's Food Stores of Arizona
 FTD.com, Inc.
 Fuccillo Automotive Group
 Garvens Mortgage Group, LLC
 Gary Sinise Foundation
 GE Foundation
 General Mills
 Gerondelis Foundation
 Mr. William J. Gillespie
 The Gordon A. Cain Foundation
 GTA

GTE Corporation
 Guitar Center
 Eric and Tammy Gustavson
 HMS Host
 Houston Airport System
 Hudson Group
 Huntington Ingalls Industries
 Interbake Foods
 Jack and Marie Lord Foundation
 KIDS
 Caren and Tom Kilgore
 King Soopers
 Mr. and Mrs. Curt Kolcun
 Ms. Monica M. Krick
 Jonathan and Jeannie Lavine
 Live Nation, Inc.
 Lowe's Companies, Inc.
 Mac Pizza
 Mark Van Trees, Support The Troops Inc.
 Medical Information Technology, Inc.
 MEDITECH
 Metropolitan Nashville Airport Authority
 Anonymous (5)
 Naval Air Station Pensacola
 New Balance Foundation
 New Day Financial, LLC
 North Star Foundation
 Northwest Florida Regional Airport
 Operation Give
 ORIX Foundation
 Outlook Financial Group, LLC
 Pacific Daily News
 Papa John's Pizza

Patagonia Korea
 Pensacola International Airport
 The Pine River Foundation
 Rita's on the River
 Mr. Robin Lineberger
 Rugged Races LLC
 Salt River Pima-Maricopa Indian Community
 Samsung Thunders Basketball Team
 San Antonio International Airport
 San Francisco International Airport
 Sanderson Farms, Inc.
 Seattle Rotary Club
 Security Service Federal Credit Union
 Service Credit Union
 The Socrates Foundation and the Ralph R. Whitney Jr. Family
 Southwest Airlines Provisioning - Hobby
 Southwest Convenience Stores, LLC
 Sport Clips, Inc.

Starbucks Coffee Company
 State of Delaware
 Stokke
 Trebek Family Foundation
 Triple J Enterprises, Inc.
 UnitedHealthCare Group
 USO of Greater Los Angeles
 Volvo International Customer Sales
 Waffle House, Inc.
 Wagner Equipment Co.
 Walgreens
 Anonymous (6)
 West Coast Novelty Group
 Woodley's Fine Furniture
 Worth Linen Associates
 Wounded Warrior Project
 Yankee Candle Company, Inc.
 Yokota Foundation
 Zalec Familian and Lilian Levinson Foundation

\$15,000 - \$24,999

Agility Defense & Government Services
 The Airpower Foundation
 Albertsons
 Aloha Harvest
 American Legion National Headquarters
 Artichoke Joe's Casino
 Allen L. Bakke
 Bank of Hawaii
 Beverage Distributors Company, LLC
 Blackbaud, Inc.
 Brookshire's

C. Scott and Dorothy E. Watkins Charitable Foundation
 Callaway Golf
 Capella University
 Tom Chadwell
 China Garden
 Cici's Pizza #813
 Clark County, Nevada
 Cobham Defense Electronic Systems
 Colorado Technical University
 Communities Foundation of Texas
 Cracker Barrel Old Country Store, Inc.
 John V. Croul

- Delta Air Lines
- DistributionNOW
- Suzanne Donohoe
- Dover Federal Credit Union
- DPW Utilities Office
- DRS Technologies
- Michael P. and Janice K. Emmert
- Ernst & Young
- Eurpac Service, Inc.
- Ford Korea
- Freebirds World Burrito
- GE Aviation
- General Motors Company
- Grant Thornton LLP
- Greenberg Traurig, LLP
- Grifols
- Guam Naval Officers' Spouses' Connection
- Glen Haugen
- Hawaii Community Foundation
- Robert and Kathleen Henderson
- Hits for Heroes
- Mr. Robert B. Houssels Jr.
- Jo Hopper
- IP Casino Resort Spa
- IP Mississippi Charities, LLC
- Margaret H. and James E. Kelley Foundation
- Kelly/Brady Advertising, Inc.
- Keurig Green Mountain, Inc.
- Landenberger Family Foundation
- Lexmark, Inc.
- Luna Gourmet Coffee & Tea, LLC
- Eileen and John Martinson
- Matson
- Ms. Edna J. McAdoo
- Music IT Global Phone Service
- National Basketball Association
- New York State Elks Association
- Overseas Military Sales Corporation
- Paul L. Pool
- Perkins Motors
- Randolph-Brooks Federal Credit Union
- David and Jean Rosenblum
- The Rotary Club of Dallas
- Kathryn M. Rupp
- Jeffrey M. Schmalz
- Schoen Foundation
- Annette Simmons
- Mr. and Mrs. Frederick B. Stark
- St. Martin's Episcopal Church
- Veterans Day Service
- Support the Troops
- Texas Roadhouse
- TIF Foundation Fund
- Triple Canopy, Inc.
- Troop Ride
- USAA
- USO Council of Georgia, Inc.
- Walmart Community Grants
- Chip and Daryl Weil
- Mr. and Mrs. Christopher Weiler
- Mr. Warren B. Williamson
- Ed and Leslie Wilson
- Winchell's Donut House Guam
- World Duty Free Group

PLANNED GIFTS

The following gifts were bequeathed to the USO:

\$250,000-\$499,999

Howard H. Hipkins

\$100,000 - \$249,999

Lawrence L. Bath

The Heirs of William Finch - Emily Bates, John deVeuve and James T. Finch

Hilda A. Kreutzer

Richard J. Sedore

Lewis O. Thayer

Alberta V. Thomas Utz

\$25,000 - \$99,999

Alice F. & Cortland J. Knipe Charitable Trust

Harry C. Barnett

Cornelia T. Bailey Charitable Trust

Wilna J. Cornwell

David G. Humphrey

Margit Katz

Kathryn M. Klingeman

Michael T. Trueheart

William H. Farra

\$15,000 - \$24,999

Helga N. Alten

Martha Hazel Blankenship Estate

Norman H. Phillips

Join Our Mission * * * * *

At more than 160 locations worldwide, the USO is a home-away-from-home for our troops and their families. From the moment they join, through their deployments and as they transition back into their communities, the USO is there – supporting and comforting, connecting and entertaining them in new and imaginative ways. And through the generosity of our donors, corporate partners, and our 30,000 volunteers, the USO is able to personally deliver America’s gratitude for their service. Thank you for helping make a real and positive difference in the lives of our troops and their families. Together, we will be by their side – not just today, but always.



2111 Wilson Blvd. Suite 1200
Arlington, VA 22201
(703) 908-6400
USO.org/AnnualReport
CFC #11381