Return of Organization Exempt From Income Tax

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter Social Security numbers on this form as it may be made public.

OMB No. 1545-0047

Open to Public

Information about Form 990 and its instructions is at www.irs.gov/form990. Inspection A For the 2014 calendar year, or tax year beginning , 2014, and ending 20 D Employer Identification number C Name of organization B Check if applicable UNITED SERVICE ORGANIZATIONS, INC. Address change Doing Business As 13~1610451 Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Name change 1200 2111 WILSON BLVD (703) 908-6400 Initial ceturn City or town, state or province, country, and ZIP or foreign postal code Terminated Amended return Application pending ARLINGTON, VA 22201 G Gross receipts \$ 134,230,243. H(a) Is this a group return for F Name and address of principal officer: J.D. CROUCH, II Yes 2111 WILSON BLVD ARLINGTON, VA 22201 Yes H(b) Are all subordinates included? X 501(c)(3) 501(c) () < (insert no.) 4947(a)(1) or 527 If "No," attach a list. (see instructions) Website: ▶ HTTP://WWW.USO.ORG H(c) Group exemption number Form of organization: X Corporation L Year of formation: 1941 M State of legal domicile: DC Association Other > Part Summary Briefly describe the organization's mission or most significant activities: THE USO LIFTS THE SPIRITS OF AMERICA'S TROOPS AND THEIR FAMILIES. Governance if the organization discontinued its operations or disposed of more than 25% of its net assets. 2 Check this box ► 3 Number of voting members of the governing body (Part VI, line 1a) 32. 3 Activities & 31. 4 Number of independent voting members of the governing body (Part VI, line 1b) 465. 5 Total number of individuals employed in calendar year 2014 (Part V, line 2a) 6 Total number of volunteers (estimate if necessary) 13,048. 6 109,819. 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 2,887. b Net unrelated business taxable income from Form 990-T, line 34 Prior Year Current Year 8 Contributions and grants (Part VIII, line 1h) 132,388,379. 125,940,710. COPY FOR Program service revenue (Part VIII, line 2g) 5,188,466 4,951,699. PUBLIC INSPECTION 417,181 453,846. 10 Investment income (Part Vill, column (A), lines 3, 4, and 7d) 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) -630,298. -565,404. 130,780,851. 137,363,728. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)...,... 17,301,360. 7,681,221. Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) 35,998,448. 34,965,834. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 1,995,651 16a Professional fundraising fees (Part IX, column (A), line 11e) 1,794,712. b Total fundraising expenses (Part IX, column (D), line 25) \(\sum_{23,787,533} \). 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 81,983,224. 74,414,083. 127,658,544 128,475,989. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 9,705,184 2,304,862 End of Year Beginning of Current Year 81,927,851. 78,620,910. 20 Total assets (Part X, line 16) Total liabilities (Part X, line 26) 10,478,747. 11,441,006. 21 68,142,163. 70,486,845. Net assets or fund balances. Subtract line 21 from line 20, Signature Block Under penalties of perjury, I declare that have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer PHILIP PARISI Here TREASURER AND CFO Type or print name and title Print/Type preparer's name Preparer's signature Check Mary O Youtlo Paid 5/13/15 self-employed P00847851 MARY TORRETTA Preparer Firm's name FRANT THORNTON LLP Firm's EIN 36-6055558 **Use Only**

For Paperwork Reduction Act Notice, see the separate instructions.

Firm's address ▶ 2010 CORPORATE RIDGE, SUITE 400 MCLEAN, VA 22102

May the IRS discuss this return with the preparer shown above? (see instructions)

Form 990 (2014)

703-847-7500

X Yes

Phone no.

Form 8879-EO

IRS e-file Signature Authorization

OMB No.	1545-1878
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	tor an ⊑xemp	t Organization	 -	
	For calendar year 2014, or fiscal year beginning		, 20	െ. 4 4
Department of the Treasury		RS. Keep for your records.	form997000	2014
Internal Revenue Service Name of exempt organization	► Information about Form 8879-EO and its	instructions is at www.ns.gov/i		fication number
• •	CE ORGANIZATIONS, INC.		13-161	
Name and title of officer	CE ONGANIZATIONDY INC.		120 202	
PHILIP PARIS	I, TREASURER AND CFO			
Part I Type of R	eturn and Return Information (Whole Do	lars Only)		
Check the box for the check the box on line leave line 1b. 2b. 3b.	return for which you are using this Form 887 fa, 2a, 3a, 4a, or 5a, below, and the amount 4b, or 5b, whichever is applicable, blank (do below. Do not complete more than 1 line in Pa	on that line for the return be o not enter -0-). But, if you e art l.	eing filed with this fo entered -0- on the re	rm was blank, then turn, then enter -0-
 1a Form 990 check h 2a Form 990-EZ chec 3a Form 1120-POL c 4a Form 990-PF chec 5a Form 8868 check 	b Total revenue, if any (Fheck here b b Total tax (Form 1 ck here b b Tax based on Investme	Form 990-EZ, line 9) 120-POL, line 22) nt income (Form 990-PF, Pa	2b	130780851.
Part II Declaration	on and Signature Authorization of Office			
organization's 2014 el- are true, correct, and organization's electror to send the organization the transmission, (b) the authorize the U.S. Tree financial institution accreturn, and the financial involved in the process	jury, I declare that I am an officer of the above ectronic return and accompanying schedules complete. I further declare that the amount in it return. I consent to allow my intermediate con's return to the IRS and to receive from the II he reason for any delay in processing the return asury and its designated Financial Agent to it count indicated in the tax preparation software al institution to debit the entry to this account. Sa7 no later than 2 business days prior to the sing of the electronic payment of taxes to recto the payment. I have selected a personal in applicable, the organization's consent to electronic payments.	and statements and to the b Part I above is the amount s service provider, transmitter, RS (a) an acknowledgement rn or refund, and (c) the date itiate an electronic funds wit for payment of the organize To revoke a payment, I mus payment (settlement) date, eive confidential information dentification number (PIN) as	pest of my knowledge shown on the copy of a celectronic return of receipt or reason of any refund. If appindrawal (direct debit) ation's federal taxes at contact the U.S. Trall also authorize the frecessary to answe	and belief, they the originator (ERO) for rejection of licable, I entry to the owed on this easury Financial inancial institutions r inquiries and
Officer's PIN: check of	one box only			
X I authorize G	RANT THORNTON LLP ERO firm name	to enter my PIN	2 6 2 3 2 Enter five numbers, but do not enter all zeros	as my signature t
being filed wit ERO to enter	ration's tax year 2014 electronically filed return th a state agency(les) regulating charities as p my PIN on the return's disclosure consent scre of the organization, I will enter my PIN as my	part of the IRS Fed/State pro en.	ogram, I also authorize	the aforementioned
If I have indica	ated within this return that a copy of the return state program I will enter my PIN on the return	n is being filed with a state ag	gency(ies) regulating	charities as part of
Officer's signature	7.//Www	Date	· 5/13/0	2015
	ation and Authentication			
	r your six-digit electronic filing identification ed by your five-digit self-selected PIN.		5 4 6 8 1 4	3 6 6 0 5
, ,	-	_	do not enter	
indicated above. I con information for Author	e numeric entry is my PIN, which is my signat firm that I am submitting this return in accord ized IRS e-file Providers for Business Returns.	ure on the 2014 electronicali ance with the requirements of	y filed return for the of Pub. 4163, Moder	organization nized e-File (MeF)
ERO's signature ▶	Jary O Youtto	Date)	05/13/2015	
		C		

ERO Must Retain This Form - See Instructions
Do Not Submit This Form To the IRS Unless Requested To Do So

For Paperwork Reduction Act Notice, see back of form.

Form 8879-EO (2014)

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Pa	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	THE "MISSION STATEMENT" OF THE ORGANIZATION AS ADOPTED BY BOARD IS AS
	FOLLOWS: "THE USO LIFTS THE SPIRITS OF AMERICA'S TROOPS AND THEIR
	FAMILIES."
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 49,907,195. including grants of \$ 14,202,374.) (Revenue \$ 4,996,835.)
	CENTER OPERATIONS - SEE SCHEDULE O.
	CLIVILITY OF ENGLISHED OF
4b	(Code:) (Expenses \$
	ENTERTAINMENT TOURS - SEE SCHEDULE O.
4c	(Code:) (Expenses \$13,279,388. including grants of \$3,023,986) (Revenue \$)
	WARRIOR AND FAMILY PROGRAMMING - SEE SCHEDULE O.
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ 17,888,630. including grants of \$) (Revenue \$)
4e	Total program service expenses ► 88,499,562.

Form 990 (2014)
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Part	Checklist of Required Schedules		V	N1 -
	In the constitution described to continue 504(2)(0), or 4047(2)(4), (atheretical continues of a temperature (104)		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
_	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	_		
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I.	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			37
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			37
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
a	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	444		Х
_	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		$\frac{X}{X}$
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
T	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	445	Х	
120	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"	11f	^	
ıza		12a		Х
h	complete Schedule D, Parts XI and XII. Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	IZa		
D	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.	13	21	X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	174		
-	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
. •	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
. •	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i>	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete</i>			
	Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
_	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV.	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R</i> ,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note . All Form 990 filers are required to complete Schedule O	l	Х	

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Part V Statements Regarding Other IRS Filings and Tax Compliance 210 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable. 1a 0 b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable ________1b c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . 2a b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Χ Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? X Χ **b** If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X **b** If "Yes," enter the name of the foreign country: ▶ <u>ATTACHMENT 1</u> See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts Χ 5a 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b Χ c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the Χ organization solicit any contributions that were not tax deductible as charitable contributions? 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods Χ 7a and services provided to the payor? Х **b** If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was 7с Х X e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Χ 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g 7h Х h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: 10a a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources 12a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 14a Did the organization receive any payments for indoor tanning services during the tax year? Χ b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

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Sect	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 32	2		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 32	<u> </u>		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	<u> </u>
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Secti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code		
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	Х	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	4.0.	v	
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	-
11a		11a	Λ	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	40-	Х	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Λ	_
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	426	Х	
	rise to conflicts?	12b	Λ	-
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	120	Х	
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	14	X	
14	Did the organization have a written document retention and destruction policy?	14	21	
15	Did the process for determining compensation of the following persons include a review and approval by			
_	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15a	Х	
a h	The organization's CEO, Executive Director, or top management official	15b	X	
b	Other officers or key employees of the organization	. 55	_	
162	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
. v u	with a taxable entity during the year?	16a		Х
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
~	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶_ATTACHMENT_2			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section	501(c)(3)s	only)
	available for public inspection. Indicate how you made these available. Check all that apply.		, , , ·	,
	X Own website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	policy	, and
	financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and record	ls:▶		

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	not ch unles	s pe	ition more rson	e than or Highest compensated employee	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
			Ф			ated				
	50.00	Х		Х				45,483.	0	6,046.
_(2)J.D. CROUCH II PRESIDENT/CEO	50.00	Х		х				213,619.	0	17,091.
(3)GEN. RICHARD B. MYERS	2.00							210,010.		1,,051
CHAIRMAN / DIRECTOR		Х		Х				0	0	0
(4)RAYMOND CALDIERO	2.00									
DIRECTOR		Х						0	0	0
_(5)TOM R. DEL VALLE DIRECTOR	1.00	Х						0	0	0
(6)MARILLYN A. HEWSON DIRECTOR	1.00	Х						0	0	0
(7)JAMES HAMILTON DIRECTOR	2.00	Х						0	0	0
(8)DR. MAYNARD HOWE DIRECTOR	1.00	Х						0	0	0
(9)JOHN SUTTLE	1.00									
DIRECTOR		Х						0	0	0
(10)CURT KOLCUN	1.00									
DIRECTOR		X						0	0	0
(11)WILLIAM LYNN, III	1.00									
DIRECTOR		X						0	0	0
(12)DEBRA LANGFORD	2.00									
DIRECTOR		Х						0	0	0
(13)BEATRIZ_R. PEREZ DIRECTOR	1.00	X						0	0	0
(14)THOMAS E. VICE DIRECTOR	2.00	X						0	0	0

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average Position hours per (do not check more than one		Reportable	Reportable	Estimated					
	hours per week (list any	,				e tnan c is both		compensation from	compensation from related	amount of other
	hours for	office	er and	dad	irect	tor/trust	ee)	the	organizations	compensation
	related	Individual trustee or director	Institutional trustee	Officer	Key employee	High	Former	organization	(W-2/1099-MISC)	from the organization
	organizations below dotted	/idu:	itutic	cer	emp	loye	ner	(W-2/1099-MISC)		and related
	line)	al tr	mal		loye	com				organizations
		Istee	trust		Õ	pens				
			ee			Highest compensated employee				
15) ROBERT A. MARTINEZ	1.00					_				
DIRECTOR	T	Х						0	0	C
16) LISA BORIN OGDEN	1.00									
DIRECTOR		Х						0	0	С
17) MICHAEL H. O'SHEA	1.00									
DIRECTOR		X						0	0	C
18) JANICE EMMERT	1.00									
DIRECTOR		X						0	0	С
19) MICHAEL PHELPS	1.00									
DIRECTOR	1 00	X						0	0	C
20) KENNETH O. PRESTON	1.00							0	0	
DIRECTOR 21) LT GEN HARRY D. RADUEGE	2.00	X						0	0	
DIRECTOR	2.00	X						0	0	
22) LEONEL R. ROCHE	1.00	- 21								
DIRECTOR	† -	Х						0	0	
23) KARL-HEINZ STAHL	1.00								-	
DIRECTOR	t	Х						0	0	C
24) GEN. GEORGE CASEY	2.00									
DIRECTOR		Х						0	0	С
25) SUE TIMKEN	1.00									
DIRECTOR		X						0	0	C
1b Sub-total								259,102.	0	,
c Total from continuation sheets to Part VII, S	-						>	2,524,582.	0	,
d Total (add lines 1b and 1c)							<u> </u>	2,783,684.	0	333,225.
2 Total number of individuals (including but not reportable compensation from the organizatio				d at	oov	e) who	o re	eceived more than	\$100,000 of	
Toportable compensation from the organization		33								Yes No
2 Did the organization list any former offic	or directo	r or	tri	ıcto	^	kov. c	mn	Novos or highes	t componented	Tes No
	3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual									
4 For any individual listed on line 1a, is the organization and related organizations groups										
individual										4 X
5 Did any person listed on line 1a receive or										
for services rendered to the organization? If "Y										5 X
Section B. Independent Contractors										

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 3		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 66

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(A)	(B)			((C)			(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe d a d	ition more rson irect	o or/trust e is or/trust en is or/trust employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	com fr org an	stimated nount of other pensation om the anization d related	f on n d
			lee			sated						
26) LOUIS A. WEIL DIRECTOR	1.00	Х						0	0			
27) ED REILLY	2.00											
DIRECTOR	1.00	X						0	0			
08) ORLAN BOSTON DIRECTOR	1.00	X						0	0			
29) ROBIN LINEBERGER DIRECTOR	1.00	X						0	0			
30) ED WILSON DIRECTOR	1.00	Х						0	0			
31) WILLIAM GERSHEN DIRECTOR	1.00	Х						0	0			
32) JOHN ESTRADA DIRECTOR	1.00	X						0	0			
33) JED BECKER	2.00											
DIRECTOR	1.00	X						0	0			
34) PHILIP PARISI TREASURER/ CFO	2.00			Х				264,157.	_		44,4	106
35) TAMMY HEISER	50.00			- 22				204,137.	0		11,	-00
SVP, HUMAN RESOURCES/SECRETARY				Х				217,597.	0		40,9	62
36) JENNIFER GIGLIO	40.00							,	-		- , -	
EXEC/ BOARD LIASON/ SECRETARY	†			Х				73,362.	0		5,1	.39
b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization)	ection A limited to t		liste				re	eceived more than	\$100,000 of			
											Yes	N
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										3		Х
4 For any individual listed on line 1a, is the organization and related organizations gr	eater than	\$15	0,0	00?	. If	"Yes	,"	complete Schedu	le J for such	4	v	
individual										4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y										5		Х
Section B. Independent Contractors 1 Complete this table for your five highest com	noncotod i	ndone	ndo	nt (con	tracto	re t	hat received more	than \$100,000 c			_

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

(A)	(B)			(C))			(D)	(E)		ed) (F)	
Name and title	Average hours per week (list any hours for related	box, office	not che unless r and	Posit eck n s pers a dir	tion more son i	than or is both a or/truste	an ee)	Reportable compensation from the organization	Reportable compensation from related organizations (W-2/1099-MISC)	con	stimated mount o other npensati	of ion
	organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W 2/1033 MICC)	an	ganization nd relate ganization	d
37) JOHN PRAY EVP. CHIEF OF STAFF	50.00				х			398,307.	0		23,4	400
38) ALAN REYES SVP, OPERATIONS	50.00				X			235,958.	0		44,8	
39) KELLI SEELY SVP, DEVELOPMENT	50.00				X			194,853.	0			487.
40) JOHN HANSON SVP	50.00				X			205,105.	0		36,8	
41) CRAIG OPEL VP, INFORMATION TECHNOLOGY	50.00				Λ	Х		203,103.	0		19,5	
42) GENA FITZGERALD VP, COMMUNICATIONS	50.00					X		181,442.	0		31,8	
43) BRUCE BURDA	50.00								0			
REGIONAL VP, OPERATIONS SWA 44) MARGUERITE KIRST	50.00					X		195,504.	0		18,0	
VP, MARKETING 45) GLENN WELLING VP, OPERATIONS	50.00					Х		179,938. 175,184.	0		23,6 15,8	
1b Sub-total c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	Section A						^ ^ ^					
2 Total number of individuals (including but no reportable compensation from the organization)		hose l		ab	ove	e) who	re	ceived more than	\$100,000 of			
3 Did the organization list any former off											Yes	No X
 employee on line 1a? If "Yes," complete Sche For any individual listed on line 1a, is the organization and related organizations g 	sum of rep	ortab	le co	omp	en	sation	ar	nd other compens	sation from the	3		Λ
individual										4	X	
		THE PERSON AND ADDRESS OF THE PERSON ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON ADDRESS OF THE PERSON AND ADDRESS OF THE	טוו מכי		UII	ı alıv	uiii	reiateu viualiizalii	on unulvidual			

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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Part VIII	Statement	of	Revenue
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Check if Schedule O contains a response or note to any line in this Part VIII......... (B) (C) (D) Related or Unrelated Revenue Total revenue business exempt excluded from tax revenue function under sections 512-514 revenue Contributions, Gifts, Grants and Other Similar Amounts 1,377,327. 1a Federated campaigns 1b Fundraising events 2,448,288 d Related organizations 1d 1e 17,903,755 e Government grants (contributions). f All other contributions, gifts, grants, and similar amounts not included above . 1f 104,211,340 g Noncash contributions included in lines 1a-1f: \$ _ 5,419,412 Total. Add lines 1a-1f 125,940,710 Program Service Revenue **Business Code** 900099 4,845,556 USO CENTER 4,845,556 PUBLICATIONS ADVERTISING 541800 106,143 106,143. b С All other program service revenue <u>.....</u>. g Total. Add lines 2a-2f 4,951,699 Investment income (including dividends, interest, 349,569. Income from investment of tax-exempt bond proceeds . 0 5 (i) Real (ii) Personal 6a Gross rents **b** Less: rental expenses c Rental income or (loss) d Net rental income or (loss) ▶ (ii) Other 7a Gross amount from sales of (i) Securities assets other than inventory 2,088,265. 73,386. **b** Less: cost or other basis 1,989,523. 67,851. and sales expenses 98,742. 5,535 c Gain or (loss) 104,277. 104,277. Other Revenue Gross income from fundraising events (not including \$ ____2,448,288. of contributions reported on line 1c). See Part IV, line 18 a 407,414 1,101,564 c Net income or (loss) from fundraising events. -694,150 -694,150. 9a Gross income from gaming activities. See Part IV, line 19 a **b** Less: direct expenses c Net income or (loss) from gaming activities _____ > 10a Gross sales of inventory, less returns and allowances 339,266 290,454. b Less: cost of goods sold b Net income or (loss) from sales of inventory <u>3,6</u>76 48,812. 45,136. Miscellaneous Revenue **Business Code** MISC. INCOME 900099 79,934 79,934. 11a b **d** All other revenue 79,934. e Total. Add lines 11a-11d Total revenue. See instructions 130,780,851 4,890,692 109,819 -160,370

13-1610451

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX								
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
	Grants and other assistance to domestic organizations		САРСПОСО	general expenses	САРСПЭСЭ			
'	and domestic governments. See Part IV, line 21	17,291,174.	17,291,174.					
2	Grants and other assistance to domestic individuals. See Part IV, line 22	10,186.	10,186.					
3	Grants and other assistance to foreign							
	organizations, foreign governments, and foreign							
	individuals. See Part IV, lines 15 and 16	0						
4	Benefits paid to or for members	0						
5	Compensation of current officers, directors, trustees, and key employees	2,380,198.	779,284.	1,266,360.	334,554.			
6	Compensation not included above, to disqualified							
	persons (as defined under section 4958(f)(1)) and							
	persons described in section 4958(c)(3)(B)	0						
7	Other salaries and wages	26,347,532.	20,048,767.	3,914,164.	2,384,601.			
8	Pension plan accruals and contributions (include							
	section 401(k) and 403(b) employer contributions)	1,674,721.	1,221,168.	292,497.	161,056.			
9	Other employee benefits	2,471,738.	1,788,894.	464,584.	218,260.			
10	Payroll taxes	2,091,645.	1,607,366.	295,455.	188,824.			
11	Fees for services (non-employees):							
а	Management	0						
	Legal	510,606.	214,711.	149,045.	146,850.			
	Accounting	123,400.	100.000	123,400.				
	Lobbying	180,000.	180,000.		1 704 710			
	Professional fundraising services. See Part IV, line 17.	1,794,712.		24 000	1,794,712.			
	Investment management fees	34,088.		34,088.				
g	Other. (If line 11g amount exceeds 10% of line 25, column	6,490,469.	3,566,104.	1,770,742.	1,153,623.			
40	(A) amount, list line 11g expenses on Schedule O.)	2,119,898.	968,271.	1,770,742.	1,151,627.			
	Advertising and promotion	12,625,413.	6,033,075.	3,103,800.	3,488,538.			
13 14		4,162,246.	3,536,809.	349,978.	275,459.			
15	Information technology	0	3733073031	32575731	27371331			
16	Occupancy	1,571,443.	953,829.	397,297.	220,317.			
17	Travel	6,054,748.	5,409,240.	266,585.	378,923.			
	Payments of travel or entertainment expenses			·	· · · · · · · · · · · · · · · · · · ·			
	for any federal, state, or local public officials	0						
19	Conferences, conventions, and meetings	495,254.	308,921.	61,488.	124,845.			
20	Interest	0						
21	Payments to affiliates	0						
22	Depreciation, depletion, and amortization	2,310,863.	2,202,336.	54,263.	54,264.			
23	Insurance	319,070.	220,109.	62,524.	36,437.			
24	Other expenses. Itemize expenses not covered							
	above (List miscellaneous expenses in line 24e. If							
	line 24e amount exceeds 10% of line 25, column							
	(A) amount, list line 24e expenses on Schedule O.)	200		22.275				
_	SUBSCRIPTION, DUES, TRAINING	328,551.	145,637.	83,976.	98,938.			
	PRINTING AND PRODUCTION	21,155,326.	6,649,664.	3,329,219.	11,176,443.			
	PROGRAM SUPPLIES / SUPPORT	14,539,409.	14,539,409.	20 207	15 046			
	RENTAL AND MAINTENANCE	495,185. 898,114.	451,852. 372,756.	28,287. 141,142.	15,046. 384,216.			
	All other expenses Add lines 4 through 24s	128,475,989.	88,499,562.	16,188,894.	23,787,533.			
26	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ X if	120,473,303.	00,400,302.	10,100,054.	23,707,333.			
	following SOP 98-2 (ASC 958-720)	33,045,800.	10,427,601.	7,213,472.	15,404,727.			
JSA	- , , , , , , , , , , , , , , , , , , ,	,,,	==, ==, , 00=.	., === , 1, 2 .				

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Part X Balance Sheet

ПС	ILA	Dalatice Stieet					
		Check if Schedule O contains a response or	note t	o any line in this Pa	rt X		
					(A)		(B)
					Beginning of year		End of year
	1	Cash - non-interest-bearing			5,824,178.	1	6,902,339.
	2	Savings and temporary cash investments			17,142,556.	2	32,863,179.
	3	Pledges and grants receivable, net	23,472,830.	3	17,498,361.		
	4	Accounts receivable, net			287,376.	4	362,169.
	5	Loans and other receivables from current and	former	officers, directors,			
	trustees, key employees, and highest compensated employees.						
	_	Complete Part II of Schedule L Loans and other receivables from other disqualified pers			C	5	0
	6	Loans and other receivables from other disqualified pers 4958(f)(1)), persons described in section 4958(c)(3)(B)					
		and sponsoring organizations of section 501(c)(9) volu					
S		organizations (see instructions). Complete Part II of Sche	dule L		C	_	0
Assets	7	Notes and loans receivable, net			C	7	0
As	8	Inventories for sale or use			4,316,807.		4,202,667.
	9	Prepaid expenses and deferred charges			2,180,393.	9	1,405,013.
	10 a	Land, buildings, and equipment: cost or					
		•	10a	21,730,742.			
		Less: accumulated depreciation		16,252,955.	6,842,017.	_	5,477,787.
	11				12,604,753.	_	13,216,336.
	12	Investments - other securities. See Part IV, line 11				12	0
	13	Investments - program-related. See Part IV, line 11			5,950,000.	_	0
	14	Intangible assets				14	0
	15	Other assets. See Part IV, line 11				15	01 005 051
	16	Total assets. Add lines 1 through 15 (must equal			78,620,910.		81,927,851.
	17	Accounts payable and accrued expenses			9,379,890. 974,645.		8,889,086.
	18	Grants payable			124,212.		2,375,057. 176,863.
	19 20	Deferred revenue				20	170,003.
	21	Tax-exempt bond liabilities Escrow or custodial account liability. Complete Pa	ort IV/ of	Sobodulo D		_	0
Liabilities	22	Loans and other payables to current and for				21	0
iliq	~ ~	trustees, key employees, highest compen					
L:		disqualified persons. Complete Part II of Schedule			ſ	22	0
	23	Secured mortgages and notes payable to unrelate				_	0
	24	Unsecured notes and loans payable to unrelated				24	0
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lines					
		of Schedule D		•	C	25	0
	26	Total liabilities. Add lines 17 through 25			10,478,747.	26	11,441,006.
		Organizations that follow SFAS 117 (ASC 958),					
es		complete lines 27 through 29, and lines 33 and	34.				
Fund Balances	27	Unrestricted net assets			51,785,910.	27	55,676,920.
Bal	28	Temporarily restricted net assets			16,331,253.	28	14,784,925.
р	29	Permanently restricted net assets			25,000.	29	25,000.
or Fu		Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34.	, check	here 🕨 🔛 and			
ţ	30	Capital stock or trust principal, or current funds				30	
Net Assets	31	Paid-in or capital surplus, or land, building, or equ				31	
Ä	32	Retained earnings, endowment, accumulated inco				32	
Se	33				68,142,163.	33	70,486,845.
_	34	Total liabilities and net assets/fund balances		<u> </u>	78,620,910.	34	81,927,851.
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Part	XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1	30,7	80,8	351.	
2	Total expenses (must equal Part IX, column (A), line 25)	2	1	28,4	75,9	89.	
3	Revenue less expenses. Subtract line 2 from line 1	3		2,304,86			
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		68,1	42,1	.63.	
5	Net unrealized gains (losses) on investments	5			39,8	320.	
6	Donated services and use of facilities	6				0	
7	Investment expenses	7				0	
8	Prior period adjustments	8				0	
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line						
	33, column (B))	10		70,4	86,8	<u>845.</u>	
Part							
	Check if Schedule O contains a response or note to any line in this Part XII						
_					Yes	No	
1	1 Accounting method used to prepare the Form 990: CashX Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in						
•	Schedule O.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X	
	If "Yes," check a box below to indicate whether the financial statements for the year were com	ıpııea	or				
	reviewed on a separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis			0.5	Х		
b	Were the organization's financial statements audited by an independent accountant?			2b	Λ		
	If "Yes," check a box below to indicate whether the financial statements for the year were audi separate basis, consolidated basis, or both:	ied o	n a				
	Separate basis, Consolidated basis, or both. Separate basis X Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for of the contribution of the c		-	2c	Х		
	of the audit, review, or compilation of its financial statements and selection of an independent acc			20	21		
	If the organization changed either its oversight process or selection process during the tax year, e	xpıaır	1 IN				
2.5	Schedule O.	forth	. :				
sa	As a result of a federal award, was the organization required to undergo an audit or audits as se	loitr	1 1/1	3a	Х		
h	the Single Audit Act and OMB Circular A-133?	erac	the				
b	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au		ii ie	3b	Х		

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2014
Open to Public

Inspection

Employer identification number Name of the organization UNITED SERVICE ORGANIZATIONS, INC. 13-1610451 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 9 An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported organization (ii) EIN (iii) Type of organization (iv) Is the organization (v) Amount of monetary (vi) Amount of support (see (described on lines 1-9 listed in your governing other support (see above or IRC section document? instructions) instructions) (see instructions)) Yes No (A) (B) (C) (D) (E) Total

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total		
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	119,578,427.	126,279,553.	124,866,183.	132,388,379.	125,940,710.	629,053,252.		
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0		
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0		
4	Total. Add lines 1 through 3	119,578,427.	126,279,553.	124,866,183.	132,388,379.	125,940,710.	629,053,252.		
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0		
6	Public support. Subtract line 5 from line 4.						629,053,252.		
Sec	tion B. Total Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total		
7	Amounts from line 4	119,578,427.	126,279,553.	124,866,183.	132,388,379.	125,940,710.	629,053,252.		
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	217,420.	373,179.	296,671.	298,111.	349,659.	1,535,040.		
9	Net income from unrelated business activities, whether or not the business is regularly carried on	114,098.	136,573.	80,856.	105,407.	109,819.	546,753.		
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) ATCH 1	91,208.	89,657.	67,941.	-710,722.	-614,216.	-1,076,132.		
11	Total support. Add lines 7 through 10						630,058,913.		
12	Gross receipts from related activities, etc. (s	see instructions) .				12	25,318,870.		
13	First five years. If the Form 990 is f organization, check this box and stop here	<u> </u>							
	tion C. Computation of Public Sup	•	•				00 04 04		
14	Public support percentage for 2014 (li		•			14	99.84%		
15	Public support percentage from 2013					15			
16a	331/3% support test - 2014. If the o								
h	this box and stop here . The organization 33 1/3% support test - 2013. If the content is the state of the st								
b	check this box and stop here. The organization								
17a	10%-facts-and-circumstances test - 2	-							
	10% or more, and if the organization	_							
	Part VI how the organization meets t								
	organization			=		-	> □		
b	10%-facts-and-circumstances test - 2						and line		
	15 is 10% or more, and if the orga	•							
	Explain in Part VI how the organizati						-		
	supported organization				-	= -	▶ □		
18	Private foundation. If the organization								
	instructions	<u> </u>					▶ □		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support			, ,	<u> </u>	,	
	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	ŭ			•		` ` `
	organization, check this box and stop here						▶ 🔼
	tion C. Computation of Public Sup			(0)		T T	
15	Public support percentage for 2014 (line 8,					15	<u>%</u>
16	Public support percentage from 2013 Sche					16	<u>%</u>
	tion D. Computation of Investmer			10 1 (0)		14-1	0,
17	Investment income percentage for 2014 (lin					17	<u>%</u>
18	Investment income percentage from 2013					18	<u>%</u>
19 a	331/3% support tests - 2014. If the org	-					
	17 is not more than 331/3%, check thi						
b	331/3% support tests - 2013. If the orga				•		
22	line 18 is not more than 331/3 %, check		-	•			
20	Private foundation. If the organization	aid fiot check	a DUX UII IIIIE	14, 13a, 01 19t	, CHECK MIS DO	on and See mistr	uctions -

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 79 If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Part	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
_	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Section	on B. Type I Supporting Organizations		V	N1 -
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
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2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Section	on C. Type II Supporting Organizations			
-	on or type it dupper intig organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Section	on E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons):	
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruc	ctions).		No
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	20		
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
•	-	20		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
а	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ju		
_	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		
_		_		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	izations	5	
1 Check here if the organization satisfied the Integral Part Test as a qualifying	trust on	Nov. 20, 1970. See ir	structions. All
other Type III non-functionally integrated supporting organizations must con	•		
Section A - Adjusted Net Income		(A) Drior Voor	(B) Current Year
Section A - Adjusted Net Income		(A) Prior Year	(optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a non-functionall	y-integra	ted Type III supporting	g organization (see
instructions).	-		

Schedule A (Form 990 or 990-EZ) 2014

Part '	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)							
Secti	on D - Distributions			Current Year				
1	Amounts paid to supported organizations to accomplish ex							
2	Amounts paid to perform activity that directly furthers exer	ed						
	organizations, in excess of income from activity							
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations					
4	Amounts paid to acquire exempt-use assets							
5	Qualified set-aside amounts (prior IRS approval required)							
6	Other distributions (describe in Part VI). See instructions.							
7	Total annual distributions. Add lines 1 through 6.							
8	Distributions to attentive supported organizations to which	the organization is resp	onsive					
	(provide details in Part VI). See instructions.	o.gaa	0.10.10					
9	Distributable amount for 2014 from Section C, line 6							
10	Line 8 amount divided by Line 9 amount							
	Ellie o amount divided by Ellie o amount		/ii\	(iii)				
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	Distributable Amount for 2014				
1	Distributable amount for 2014 from Section C, line 6							
2	Underdistributions, if any, for years prior to 2014							
	(reasonable cause required-see instructions)							
3	Excess distributions carryover, if any, to 2014:							
а								
b								
С								
d								
е	From 2013							
f	Total of lines 3a through e							
g	Applied to underdistributions of prior years							
h	Applied to 2014 distributable amount							
i	Carryover from 2009 not applied (see instructions)							
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.							
4	Distributions for 2014 from Section							
	D, line 7: \$							
а	Applied to underdistributions of prior years							
	Applied to 2014 distributable amount							
С	Remainder. Subtract lines 4a and 4b from 4.							
5	Remaining underdistributions for years prior to 2014, if							
	any. Subtract lines 3g and 4a from line 2 (if amount							
	greater than zero, see instructions).							
6	Remaining underdistributions for 2014. Subtract lines 3h							
	and 4b from line 1 (if amount greater than zero, see							
	instructions).							
7	Excess distributions carryover to 2015. Add lines 3j							
-	and 4c.							
8	Breakdown of line 7:							
a								
b								
C								
	Excess from 2013							
	Excess from 2014							

Schedule A (Form 990 or 990-EZ) 2014

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

				-	ATTACHMENT 1	_
SCHEDULE A, PART II -	OTHER INCOME					
DESCRIPTION	2010	2011	2012	2013	2014	TOTAL
MISC INCOME	91,208.	89,657.	67,941.	67,133.	79,934.	395,873.
FUNDRAISING EVENTS				-777,855.	-694,150.	-1,472,005.
TOTALS	91,208.	89,657	67,941.		-614,216	

Schedule B (Form 990, 990-EZ, or 990-PF)

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

Department of the Treasury ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990. Internal Revenue Service

Employer identification number Name of the organization UNITED SERVICE ORGANIZATIONS, INC. 13-1610451 Organization type (check one): Filers of: Section: X 501(c)(3 Form 990 or 990-EZ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year
▶ \$ ______ Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Name of organization UNITED SERVICE ORGANIZATIONS, INC.

Employer identification number

			13-1610451
Part I Contrib	outors (see instructions). Use duplicate copie	s of Part I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		\$3,362,884.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		 \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		 \$	Person Payroll Noncash

noncash contributions.)

Name of organization UNITED SERVICE ORGANIZATIONS, INC.

Employer identification number

13-1610451

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

Name of organization UNITED SERVICE ORGANIZATIONS, INC.

| Employer identification number | 13-1610451 |

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10)

	that total more than \$1,000 for the year following line entry. For organizations or contributions of \$1,000 or less for the year Use duplicate copies of Part III if addition	ompleting Part III, enter the ear. (Enter this informatio	e total of <i>excl</i>	usively religious, charitable, etc.,	
(a) No. from					
Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
	-				
	-				
		(e) Transfer of gift			
	Transferee's name, address, and a	ZIP + 4	Relationship	p of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
		(e) Transfer of gift			
	Transferenta name address and	7ID . 4	Bolotionobi	n of transferer to transfere	
	Transferee's name, address, and a	ZIP + 4	Relationship	p of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
Turti					
		(e) Transfer of gift			
	Transferee's name, address, and a	ZIP + 4	Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
		(e) Transfer of gift			
	Transferee's name, address, and a	ZIP + 4	Relationship	p of transferor to transferee	

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

Tax)	(see separate instructions), ther	1				
•	Section 501(c)(4), (5), or (6) orga	anizations: Complete Part III.				
Nam	e of organization			Employer ide	ntification number	
UNI	TED SERVICE ORGANIZA			13-16:		
Pai	rt I-A Complete if the c	organization is exempt under	section 501(c) or	is a section 527 orgai	nization.	
1	Provide a description of the	organization's direct and indirect	political campaign ac	ctivities in Part IV.		
2	Political expenditures			▶ \$		
3	Volunteer hours					
Par		organization is exempt under				
1	Enter the amount of any exc	cise tax incurred by the organization	on under section 495	5 ▶ \$		
2		cise tax incurred by organization m				
3		a section 4955 tax, did it file Form)
					Yes No)
	If "Yes," describe in Part IV.					
Par	t I-C Complete if the c	organization is exempt under	section 501(c), ex	cept section 501(c)(3).	
1		expended by the filing organization				
						_
2		ng organization's funds contribute				
		es				_
3		enditures. Add lines 1 and 2. Er				
						_
4		e Form 1120-POL for this year?				
5		and employer identification numbers. For each organization listed, en				
		ributions received that were pron				
		nd or a political action committee (′'
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political	_
	(4)	(2) / (33.333	(0) =	filing organization's	contributions received an	d
				funds. If none, enter -0	promptly and directly	
					delivered to a separate	
					political organization. If none, enter -0	
						_
(1)						
						_
(2)			_			
						_
(3)						
(4)						-
(4)						
(5)						-
(3)			1			
(6)						-
(0)			1			

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2014

Page 2

13-1610451	
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Pa	art II-A Complete if the organizat section 501(h)).	on is exempt under section 501(c)(3) and	filed Form 5768 (elec	tion under
A		n belongs to an affiliated group (and list in Pa enses, and share of excess lobbying expend		oup member's
В	Check ► if the filing organization	n checked box A and "limited control" provisi	ons apply.	
	Limits on Lobi	bying Expenditures	(a) Filing	(b) Affiliated
	(The term "expenditures" m	organization's totals	group totals	
1a	a Total lobbying expenditures to influence	public opinion (grass roots lobbying)		
k	b Total lobbying expenditures to influence	a legislative body (direct lobbying)	180,000.	
c	c Total lobbying expenditures (add lines	a and 1b)	180,000.	
c			128,295,989.	
		d lines 1c and 1d)	128,475,989.	
f	f Lobbying nontaxable amount. Enter th	e amount from the following table in both		
	columns.		1,000,000.	
	If the amount on line 1e, column (a) or (b) is			
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
ç	g Grassroots nontaxable amount (enter 2	5% of line 1f)	250,000.	
ŀ	h Subtract line 1g from line 1a. If zero or	ess, enter -0-	0	0
i	Subtract line 1f from line 1c. If zero or le	ess, enter -0-	0	0
j	j If there is an amount other than zero	on either line 1h or line 1i, did the organiza	tion file Form 4720	
	reporting section 4911 tax for this year?	·		Yes X No
		4-Year Averaging Period Under Section 501(h)		
	, ,	a section 501(h) election do not have to compl		is below.
	See	the separate instructions for lines 2a through	2f.)	

Lobbying Expenditures During 4-Year Averaging Period									
Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total				
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.				
b Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.				
c Total lobbying expenditures	180,011.	180,000.	180,000.	180,000.	720,011.				
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.				
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.				
f Grassroots lobbying expenditures									

Schedule C (Form 990 or 990-EZ) 2014

	t II-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	T filed	d For	m 576	88	<u> </u>	age 3
	(election dider section 301(ii)).	(a)		(b)			
	each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No		Amou	nt	
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?						
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?						
c d e	Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements?						
f g h	Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
i j 2a	Other activities? Total. Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?						
b c d	If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Pa	Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6).	(c)(5)	, or s	ectio	n		
1 2 3 Pai	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Till-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"	(c)(5)	, or s	ectio	1 2 3	Yes B, is	No
1	answered "Yes." Dues, assessments and similar amounts from members			1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts)	ınts d	of				
	political expenses for which the section 527(f) tax was paid).						
a	Current year Carryover from last year			2a			
b	Total			2b 2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du			3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	of th					
	excess does the organization agree to carryover to the reasonable estimate of nondeductible land political expenditure next year?	obbyin	ıg	4			
5	Taxable amount of lobbying and political expenditures (see instructions)			5			
Pa	t IV Supplemental Information						
	vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate ee instructions); and Part II-B, line 1. Also, complete this part for any additional information.	d grou	ıp list); Part	II-A, lin	es 1	and
LOE	BBYING ACTIVITY						
SCI	MEDULE C, PART II-A, LINE 1B						
THE	UNITED SERVICE ORGANIZATIONS, INC. (USO) LOBBIES FOR CONGRESSION	AL					
API	PROPRIATIONS AND ENSURES MEMBERS OF CONGRESS ARE ON ITS CAUCUS TO						

FOSTER RELATIONSHIPS WITH TROOPS.

Part IV Supplemental Information (continued)

SCHEDULE D (Form 990)

Supplemental Financial Statements
► Complete if the organization answered "Yes" to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Employer identific

OMB No. 1545-0047 9011

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

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	Open to Public
	Inspection
ati	on number

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included in Form 990, Part VIII, line 1	UNI	TED SERVICE ORGANIZATIONS, INC.	13-1610451
Total number at end of year Aggregate value of contributions to (during year) Aggregate value of organization from (during year) Aggregate value of organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charilable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	Pa	rt I Organizations Maintaining Donor Advised Funds or Other Similar Funds o	r Accounts.
1 Total number at end of year 2 Aggregate value of contributions to (during year) 3 Aggregate value at end of year, 4 Aggregate value at end of year, 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Post of the organization and of the benefit of the donor or donor advisor, or for any other purpose conferring impermisable private benefit? Purpose(s) of conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Perservation of land for public use (e.g., recreation or education) Preservation of land for public use (e.g., recreation or education) Preservation of a control ability of the organization held a qualified conservation contribution in the form of a conservation easement in the same of the sam		Complete if the organization answered "Yes" to Form 990, Part IV, line 6.	
2 Aggregate value of contributions to (during year) 4 Aggregate value at end of year. 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose and provided in the second provided in the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose _ Yes _ No Centervition Easements. Complete if the organization answered 'Yes' to Form 990, Part IV, line 7. Purpose(s) of conservation assements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) _ Preservation of a historically important land area Protection of natural habitat Preservation of open space 2 Complete lines 2s through 2d if the organization held a qualified conservation contribution in the form of a conservation easements on the last day to conservation easements. 2 Total number of conservation easements. 5 Total areage restricted by conservation easements. 6 Number of conservation easements on a certificial historic structure included in (a). 9 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year _ Number of states where property subject to conservation easements is located _ Number of states where property subject to conservation easements in biotism, and enforcing conservation easements during the year _ > S Does the organization ended the property of the property		(a) Donor advised funds	(b) Funds and other accounts
2 Aggregate value of contributions to (during year) 4 Aggregate value at end of year, 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose yes low low for a fund and the organization answered 'Yes' to Form 990, Part IV, line 7. Purpose(s) of conservation assements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of open space 2 Complete lines 2 a through 2d if the organization held a qualified conservation contribution in the form of a conservation easements on the last day to conservation easements. 2 Total number of conservation easements. 2 Number of conservation easements on a certified historic structure included in (a) 2 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year Number of conservation easements modified, transferred released, extinguished, or terminated by the organization during the year Staff and volunteer house devoted to moni	1	Total number at end of year	
Aggregate value at end of year. Aggregate value at end of year, Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor advisors, or writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donors advisor, or for any other purpose conferring impermissible private benefit? Part III Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Part III Conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Preservation of open space Complete lines 2 at through 2 if the organization held a qualified conservation contribution in the form of a conservation easement in the last day of the tax year. Total number of conservation easements and extilled historic structure included in (a) . Number of conservation easements on a certified historic structure included in (b) . Number of conservation easements included in (c) acquired after 8/17/06, and not on a listoric structure listed in the National Register . Number of conservation easements included in (c) acquired after 8/17/06, and not on a last wayear P. Number of conservation assements included in (c) acquired after 8/17/06, and not on a last wayear P. Number of conservation easements included in (c) acquired after 8/17/06, and not on a last structure listed in the National Register . Number of conservation assement of the conservation easements is holds? Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements in ho	2	•	
Aggregate value at end of year	3	Aggregate value of grants from (during year)	
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	4		
tunds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part III Conservation Easements. Complete fit the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Preservation of pen space Complete lines 2 a through 2 of the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Total number of conservation easements included in (c) acquired after 8/17/06, and not on a historic attructure listed to the National Register. Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ** Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ** No staff and volunteer hours devoted to monitoring, inspection, and enforcing conservation easements during the year ** No staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ** No in Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organizations decided as permitted under SFAS 116 (ASC 988), not to report in its revenue and expense statement and balance sheet works of art, historical treasures, or other similar assests held for public exhibition, or research in furtherance of public service, pro	5		in donor advised
the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part Conservation Easements.			
Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Total number of conservation easements. Number of conservation easements on a certified historic structure included in (a). Number of conservation easements included in (c) acquired after 8/17/06, and not on a listorical view or structure included in (c) acquired after 8/17/06, and not on a listorical view or structure included in (c) acquired after 8/17/06, and not on a listoric structure included in the National Register. Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year Number of states where property subject to conservation easement is located Number of states where property subject to conservation easements included in (a) and in the valuational property organization during the tax year No Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Sample of states where property subject to conservation easements in bods? No Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Sample of states where property subject to conservation easements in the valuation of violations, and enforcement of the conservation easements in holds? No Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Sample of states where property subject to conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the tex	6		
Pour li Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. 1 Purposely of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. a Total number of conservation easements. b Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register. 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ Number of states where property subject to conservation easement is located ▶ Number of states where property subject to conservation easement is located ▶ Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ S Des each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ii) and section 170(h)(4)(B)(iii)? I Part IIII Organization in Conservation easements in its revenue and expense statement and balances sheet, and include, if applicable, the text of the footnote to the organization is financial statements that describes the organization's accounting for conservation easements in the organization's financial statements that describes the organization's accounting in reports conservation easeme			
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b Total acreage restricted by conservation easements			Held at the End of the Tax Year
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d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register. Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶	b		2b
historic structure listed in the National Register.	С	·	
Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶	d		
tax year ▶			
Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?	3	-	nated by the organization during the
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Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year S	6		sements during the year
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and section 170(h)(4)(B)(ii)?	0		action 170/h)/4)/P)/i)
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(ii) Revenue included in Form 990, Part VIII, line 1			acadon, or research in futilierance of
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a Revenue included in Form 990, Part VIII, line 1	_		G .
b Assets included in Form 990, Part X	а		
For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2014	_		
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Par	t III Organizations Maintainii	ng Collections of	Art, His	torical T	reasure	s, or Oth	ner Similar As	sets (co	ntinue	ed)
3	Using the organization's acquisition		other reco	rds, checl	k any of	the follow	ring that are a s	ignificant	use o	of its
	collection items (check all that app	ly):		_						
а	Public exhibition		d _			nge program				
b	Scholarly research		e	Other						
С	Preservation for future gene									_
4	Provide a description of the organ	nization's collections	and expl	ain how t	they furth	ner the or	ganization's exer	npt purpo	se in	Part
_	XIII.									
5	During the year, did the organization							□ va.		7 N.
Dor	assets to be sold to raise funds rath									No no O
rai	or reported an amount or			ne organ	ızalıon a	iiiswereu	Tes to Follis	990, Pari	IV, III	ne 9,
	or reported an amount of	111 01111 990, 1 411 7	λ, ΙΙΙΙΟ Ζ Ι .							
1 a	Is the organization an agent, truste	e custodian or othe	er interme	diary for c	ontributio	ns or othe	r assets not			
ıa	included on Form 990, Part X?							Yes		No
h	If "Yes," explain the arrangement i								,	_ 140
	ii 100, Oxpidiii tilo dirangement i	irr are xiii ana oom		nowing tak	ло. Г		Amount			
С	Beginning balance				-	Ic	, anoun			
	Additions during the year					ld				
е	Distributions during the year					le				
f	Ending balance					lf				
2a	Did the organization include an am						account liability?	Yes	3	No
b	If "Yes," explain the arrangement i	n Part XIII. Check h	ere if the e	explanation	has beer	n provided	in Part XIII			1
	t V Endowment Funds. Com									
		(a) Current year	(b) Pri	or year	(c) Two	years back	(d) Three years bac	k (e) Fo	ır years	back
1a	Beginning of year balance	11,929,976.	11,50	2,059.	10,8	72,346.	10,786,595	56,	898,	,200.
b	Contributions									
С	Net investment earnings, gains,									
	and losses	416,565.	45	3,870.	6.	48,000.	108,718			,282.
	Grants or scholarships							47,	262,	,887.
е	Other expenditures for facilities									
_	and programs		_							
	Administrative expenses	28,887.		25,953.		18,287.				
g	End of year balance	12,317,654.		9,976.		02,059.		0. 10,	786,	,595.
2	Provide the estimated percentage	•		e (line 1g,	column (a)) held as	•			
a	5 1)_% _							
b	Permanent endowment									
C	The percentages in lines 2a, 2b, a	•	00%							
3a	Are there endowment funds not in			ation that	are held	and admir	nistered for the			
ou	organization by:	the possession of the	io organizi	ation that	are nera	ana aaniii			Yes	No
	(i) unrelated organizations							3a(i)		X
	(ii) related organizations							3a(ii)	х	
b	If "Yes" to 3a(ii), are the related or							3b	X	
4	Describe in Part XIII the intended u	•	•					•		
Par										
	Complete if the organiza	ifion answered "Ye	es" to Forr	n 990, P	art IV, lir	<u>ne 11a. Se</u>	<u>ee Form 990, P</u>	art X, line	e 10.	
	Description of property		other basis tment)		or other basi ther)		cumulated eciation	(d) Book v	alue	
1a	Land	,	,							
	Buildings									
С	Leasehold improvements			9,9	952,545	6,9	54,318.	2,9	98,2	227.
d	Equipment			3,9	94,871		00,230.	6	594,6	541.
е	Other				783,326		98,407.	1,7	84,9	919.
Tota	Add lines 1a through 1e (Column		n 990 Parl	X colum	n (B) line			5 4	177 7	787

Schedule D (Form 990) 2014 Page **3**

Complete if the organization answered "Yes" to Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security (including name of security) (f) Financial deviatives (including name of security) (f) Financial deviatives (including name of security) (g) Closely-held equity interests (including name of security) (g) Description of investment (including name of security) (g) Description of investment (including name of security) (g) Description of investment (including name of security) (g) Book value (g) Description of investment (including name of security) (g) Book value (g) Description of investment (including name of security) (g) Book value (g) Description of investment (including name of security) (g) Book value (g) Description of investment (including name of security) (g) Book value (g) Description of investment (including name of security) (g) Book value (g) Description of investment (including name of security) (g) Book value (g) Description of investment (including name of security) (g) Book value (g) Description of investment (including name of security) (g) Book value (g) De	Part VII	Investments - Other Securities.	"Voo" to Form 000	Part IV line 11h See Form 000 Part V line	10
(including name of security) (i) Financial derivatives		<u> </u>			12.
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(3) Other (A) (B) (B) (B) (C) (B) (B) (B) (B) (B) (B) (B) (B) (B) (B					
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	Total. (Colum	nn (b) must equal Form 990, Part X, col. (B) line 25.)	>		

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2014 Page **4**

Don't	VI Deconciliation of Devenue non Audited Financial Statements With Devenue non Detum	
Part 2		n.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
а	Net unrealized gains (losses) on investments	
b	Donated services and use of facilities 2b	
С	Recoveries of prior year grants 2c	
d	Other (Describe in Part XIII.)	
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII.)	
С	Add lines 4a and 4b	4c
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5
Part :		urn.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	
1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	
а	Donated services and use of facilities 2a	
b	Prior year adjustments 2b	1
С		-
d	Other (Describe in Part XIII.) 2d	-
	Add Page On through O.I.	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
		-
	`	-
	And lines 43 and 4h	10
_	Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	4c
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	4c 5
5 Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). XIII Supplemental Information.	5
5 Part Provide	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1b and 2b and 2b and	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Pat XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1b and 2b and 2b and	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Pat XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.	5 art V, line 4; Part X, line
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Page 5

INTENDED USE OF ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

THE BOARD DESIGNATED PORTION OF THE ENDOWMENT IS RESTRICTED TO ASSIST THE USO IN DELIVERING ITS PROGRAMS AND SERVICES FOR MANY YEARS INTO THE FUTURE. THESE BOARD DESIGNATED CONTRIBUTIONS AND INVESTMENT EARNINGS ARE AVAILABLE TO FUND OPERATIONS; HOWEVER, CONTRIBUTIONS/EARNINGS HAVE NOT BEEN SPENT TO DATE.

LIABILITY FOR UNCERTAIN TAX POSITIONS

SCHEDULE D, PART X, LINE 2

THE USO IS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(A) OF THE INTERNAL REVENUE CODE (IRC) OF 1986, AS AMENDED, AS AN ORGANIZATION DESCRIBED IN IRC SECTION 501(C)(3). HOWEVER, INCOME GENERATED FROM ACTIVITIES UNRELATED TO THE USO'S EXEMPT PURPOSE IS SUBJECT TO TAX UNDER IRC SECTION 511. THE USO DID NOT HAVE ANY MATERIAL UNRELATED BUSINESS INCOME TAX LIABILITY FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013. THEREFORE, NO TAX LIABILITY HAS BEEN PROVIDED IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS.

US GAAP REQUIRES THAT A TAX POSITION BE RECOGNIZED OR DERECOGNIZED BASED ON A "MORE LIKELY THAN NOT" THRESHOLD. THIS APPLIES TO POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. THE USO DOES NOT BELIEVE ITS CONSOLIDATED FINANCIAL STATEMENTS INCLUDE ANY MATERIAL UNCERTAIN TAX POSITIONS FOR THE OPEN TAX YEARS. THE USO FILES INFORMATION TAX RETURNS IN THE US AND VARIOUS STATES. WITH FEW EXCEPTIONS, THE USO IS NO LONGER SUBJECT TO US FEDERAL AND STATE INCOME TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2012.

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990. ▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Part I

Employer identification number

UNITED SERVICE ORGANIZATIONS, INC. 13-1610451 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

	Form 990, Part IV, line 14	łb.								
1	For grantmakers. Does the orga	nization mainta	in records to s	ubstantiate the amount of	fits grants and other					
	assistance, the grantees' eligibility									
	grants or assistance?				[Yes No				
2	For grantmakers. Describe in	Part V the org	ganization's pr	ocedures for monitoring	the use of its grants a	and other				
	assistance outside the United States.									
3	Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)									
	(a) Region	(b) Number of	(c) Number of	(d) Activities conducted in	(e) If activity listed in (d) is	(f) Total				
		offices in the region	employees, agents, and	region (by type) (e.g., fundraising, program services,	a program service, describe specific type of	expenditures for and investments				
			independent	investments,	service(s) in region	in region				
			contractors in region	grants to recipients located in the region)						
			- 3 -	, ,						
(1)	EAST ASIA AND THE PACIFIC	20.	62.	PROGRAM SERVICES	OP. OF USO CENTER	4,812,817.				
(-,	EAST ASIA AND THE FACTFIC	20.	02.	PROGRAM DERVICES	OF. OF OBO CENTER	4,012,017.				
(2)	EUROPE	20.	74.	PROGRAM SERVICES	OB OF USO CENTED	7 020 162				
\-/	EUNUFE	۷0.	/4.	FROGRAM SERVICES	OP. OF USO CENTER	7,028,162.				
(3)	MIDDLE EAST AND NORTH AFRICA	_	3.6	DDOCDAM CEDYTCEC	OD OF HEO CENTER	4 205 001				
(3)	MIDDLE EAST AND NORTH AFRICA	4.	26.	PROGRAM SERVICES	OP. OF USO CENTER	4,395,991.				
(4)	SOUTH ASIA		2.4	DDOGDAM GEDYT GTG	OD OF HOO CONTES	2 060 005				
(4)	SOUTH ASIA	9.	24.	PROGRAM SERVICES	OP. OF USO CENTER	3,860,925.				
<i>(</i> 5)										
(5)										
(6)										
(6)										
/ 7\										
(7)										
رم،										
(8)										
(0)										
(9)										
10)										
11)										
12)										
13)										
14)										
15)										
16)										
17)										
3a	Sub-total	53.	186.			20,097,895.				
b	Total from continuation									
	sheets to Part I									
С	Totals (add lines 3a and 3b)	53.	186.			20,097,895.				

For Paperwork Reduction Act Notice, see the Instructions for Form 990. JSA

Schedule F (Form 990) 2014

Part II	Grants and Other Assist Part IV, line 15, for any re							d "Yes" on F	orm 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
	er total number of recipient org								
3 Ent	he IRS, or for which the grante er total number of other organi	e or couriser has provid zations or entities		quivalency lette	······································	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		

13-1610451 Schedule F (Form 990) 2014

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
_(1)							
_(2)							
_(3)							
_(4)							
_ (5)							
_(6)							
_(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Schedule F (Form 990) 2014

Part IV Foreign Forms

ган	i oreign i ornis			
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Yes	X	No

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Page **5**

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

ACTIVITIES OUTSIDE U.S.

SCHEDULE F, PART I, LINE 2

PROVIDE TELEPHONE CARDS AND OTHER MEANS OF COMMUNICATION TO ALLOW
MILITARY PERSONNEL ACCESS TO THEIR FAMILIES WHILE AWAY FROM HOME. PROMOTE
INTERCULTURAL UNDERSTANDING AND ORIENTATION TO NEW COMMUNITIES, CULTURAL
AND HISTORICAL TOURS INTO LOCAL INTERNATIONAL COMMUNITIES. PROVIDE FAMILY
AND COMMUNITY RECREATION, REFRESHMENTS, HOLIDAY ACTIVITIES, VIDEOS, MUSIC
AND LITERATURE. PROVIDE LANGUAGE TRANSLATION, TRANSPORTATION OPTIONS,
CURRENCY CONVERSION, AREA MAPS AND GUIDANCE.

SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

UNITED SERVICE ORGANIZATIONS, INC.

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

Employer identification number 13-1610451

Form 990-EZ filers are not				"Yes" to Form 9	90, Part IV, line	17.
1 Indicate whether the organization rai a X Mail solicitations b X Internet and email solicitations c X Phone solicitations d X In-person solicitations		any of the X Solid X Solid	following citation of citation of	activities. Check a non-government g government grants ising events	rants	
 2a Did the organization have a written or key employees listed in Form 990 b If "Yes," list the ten highest paid ind compensated at least \$5,000 by the), Part VII) or entity ividuals or entities	in connec	ction with p	orofessional fundrai	sing services?	X Yes No fundraiser is to be
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	ndraiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1	DR MAIL					
WORTH LINEN ASSOCIATES	PROGRAM		X	67,576,823.	3,821,055.	63,755,768.
2	DR WEB			. , , , ,	-,,	
ANNE LEWIS STRATEGIES LLC	PROGRAM		X	5,655,118.	318,000.	5,337,118.
3	T I I CO GIG II I		21	3,033,110.	310,000.	3,337,110.
TRUE NORTH, INC.	CONSULTING		Х	1,065,051.	38,540.	590,622.
RISING TIDE INTERACTIVE, LLC	CONSULTING		X	489,569.	93,128.	396,441.
MINDSET DIRECT, LLC	CONSULTING		Х		33,000.	
THE POLLACK PR MARKETING GRO	PR/MKTG		Х		8,250.	
7 DATOC WITTEN GROUP	CONSULTING		Х		35,000.	
8 BY THE HORNS, INC.	DR TV		Х		42,877.	
9						
10						
Total 3 List all states in which the organizar registration or licensing. AL, AK, AZ, AR, CA, CO, CT, DC, FL, GA	ition is registered o			74,786,561. contributions or	4,389,850. has been notified	
KS, KY, ME, MD, MA, MI, MN, MS, MO, NH		ND OH				
OK, OR, PA, RI, SC, TN, UT, VA, WA, WV		, ND , OII ,				

Page 2

Schedule G (F	Form 990 or 990-EZ) 2014
Part II	Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more
	than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with
	gross receipts greater than \$5,000.

		gross receipts greater than \$5,00	J0.			
			(a) Event #1 GALA	(b) Event #2 DFW PATS DINNE	(c) Other events	(d) Total events (add col. (a) through
(I)			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	1,460,513.	276,596.	1,118,593.	2,855,702
Ľ	2	Less: Contributions	1,350,693.	264,596.	832,999.	2,448,288
		Gross income (line 1 minus				
		line 2)	109,820.	12,000.	285,594.	407,414
10	4	Cash prizes				
	5	Noncash prizes				
Expenses	6	Rent/facility costs			94,483.	94,483
ct Exp	7	Food and beverages	228,301.	25,845.	128,873.	383,019
Direct	8	Entertainment	7,050.		34,669.	41,719
	9	Other direct expenses	433,659.	9,697.	138,987.	582,343
	10	Direct expense summary. Add lines 4	through 9 in column (d))		1,101,564
	11	Net income summary. Subtract line 1	0 from line 3, column (d)	<u> </u>	-694,150
Pa	rt I			es" to Form 990, Par	t IV, line 19, or repo	rted more
		than \$15,000 on Form 990-E	:∠, iine 6a.			(NT () () ()
nue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1	Gross revenue				
ses		Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
		Volunteer labor	Yes% No	Yes% No	Yes% No	
	7	Direct expense summary. Add lines 2	through 5 in column (d))		
	8	Net gaming income summary. Subtra	act line 7 from line 1, col	umn (d)		
	ls	nter the state(s) in which the organizat the organization licensed to conduct of "No," explain:		of these states?		_ Yes No
		ere any of the organization's gaming I "Yes," explain:	icenses revoked, suspe			Yes No

Sched	ule G (Form 990 or 990-EZ) 2014
11	Does the organization conduct gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and
	records:
	Name ▶
	Address ▶
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue?
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
	amount of gaming revenue retained by the third party ▶ \$
С	If "Yes," enter name and address of the third party:
	Name ▶
	Address ▶
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ▶\$
	Description of services provided ▶
	Director/officer Employee Independent contractor
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license? Yes No
D	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$
Pari	
I all	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).
וממע	RESSES OF PROFESSIONAL FUNDRAISERS
ועעה	WEDDED OF INOTEDDIONAL FONDIAIDENO
SCHI	EDULE G, PART I
DCIII	
WOR	TH LINEN ASSOCIATES
535	FIFTH AVENUE, 31ST FL.
NEW	YORK, NY 10017

Sched	dule G (Form 990 or 990-EZ) 2014		Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity		
	formed to administer charitable gaming?	Yes	No
40		i es [NO
13	Indicate the percentage of gaming activity conducted in:		
а	The organization's facility		<u>%</u>
b	,		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and		
	records:		
	Name ►		
	Address ▶		
	· · · · · · · · · · · · · · · · · · ·		
15 a	Does the organization have a contract with a third party from whom the organization receives gaming		
10 u		Yes	No
h	The state of the s	163	
b	amount of remine revenue retained by the third party.		
	amount of gaming revenue retained by the third party ▶ \$		
С	If "Yes," enter name and address of the third party:		
	Name ►		
	Address		
16	Gaming manager information:		
	Name ►		
	Gaming manager compensation ▶ \$		
	Description of services provided ▶		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
u	retain the state gaming license?	Yes	No
h	Enter the amount of distributions required under state law to be distributed to other exempt organizations	163	
D	or spent in the organization's own exempt activities during the tax year > \$		
Dow			
Par			
	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional informat	ЮП	
	(see instructions).		
ANN.	E LEWIS STRATEGIES LLC		
0.01	NEW YORK AND ARE CHIEF 470 DAGE		
901	NEW YORK AVE. NW, SUITE 470 EAST		
WAS	HINGTON, DC 20001		
TRU	E NORTH, INC.		
630	THIRD AVE., 12TH FL		
NEW	YORK, NY 10017		
	,		

Sched	dule G (Form 990 or 990-EZ) 2014		Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity		
	formed to administer charitable gaming?	Yes	No
		_ res [NO
13	Indicate the percentage of gaming activity conducted in:		
а	The organization's facility		<u></u> %
b	An outside facility		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and		
	records:		
	Nama N		
	Name ▶		
	Address ►		
15 a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	Yes	No
b	The state of the s		
-	amount of gaming revenue retained by the third party ► \$		
_	If "Yes," enter name and address of the third party:		
C	if Yes, enter name and address of the third party:		
	Name ►		
	Address ►		
16	Gaming manager information:		
10	Carring manager mormation.		
	Name ▶		
	Gaming manager compensation ▶ \$		
	Description of services provided ▶		
	'		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
а			
	retain the state gaming license?	Yes	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations		
	or spent in the organization's own exempt activities during the tax year > \$		
Part		and	
ı aı	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional informa		
	(see instructions).		
D T G			
RIS.	ING TIDE INTERACTIVE, LLC		
113	3 19TH STREET, NW, STE 301		
WAS	HINGTON, DC 20036		
MIN	DSET DIRECT, LLC		
170	0 N. JEFFERSON ST, SUITE 200		
ΔDT	INGTON, VA 22205		
АКЦ.	110101, VA 44403		

Schedule G (Form 990 or 990-EZ) 2014	Page 3
Does the organization conduct gaming activities with nonmembers? Yes 12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity	No
formed to administer charitable gaming?	No
Indicate the percentage of gaming activity conducted in:	
a The organization's facility 13a	<u>%</u> %
 b An outside facility Enter the name and address of the person who prepares the organization's gaming/special events books and 	<u>%</u>
records:	
Name ▶	
Address ►	
15 a Does the organization have a contract with a third party from whom the organization receives gaming	¬
revenue?	No
amount of gaming revenue retained by the third party ► \$	
c If "Yes," enter name and address of the third party:	
Name ►	
Address ►	
16 Gaming manager information:	
Name ►	
Gaming manager compensation ▶ \$	
Description of services provided ▶	
Director/officer Employee Independent contractor	
17 Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes	No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$	
Part IV Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).	
THE POLLACK PR MARKETING GROUP	
1901 AVENUE OF THE STARS, SUITE 1040	
LOS ANGELES, CA 90067	
DATOC WITTEN GROUP	
13145 APPLEGROVE LANE	
HERNDON, VA 20171	

Sched	lule G (Form 990 or 990-EZ) 2014		Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity	_	
	formed to administer charitable gaming?	Yes	No
13	Indicate the percentage of gaming activity conducted in:		
a	The organization's facility 13a		%
b 14	An outside facility		%
14	records:		
	Name ▶		
	Address ►		
15 a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	Yes	No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the		
	amount of gaming revenue retained by the third party ▶ \$		
С	If "Yes," enter name and address of the third party:		
	Name ▶		
	Address		
16	Gaming manager information:		
	Name ▶		
	Gaming manager compensation ▶\$		
	Description of services provided ▶		
	Director/officer Employee Independent contractor		
	Director/officer		
17	Mandatory distributions:		
a	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations		
	or spent in the organization's own exempt activities during the tax year ▶ \$		
Par			
	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional inform (see instructions).	lation	
BV '	THE HORNS, INC.		
	IIII HOMO, INC.		
300	CARLSBAD VILLAGE DR., SUITE 108A, #77		
CAR:	LSBAD, CA 92008		

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

e of the organization				Employer identificat	Employer identification number		
UNITED SERVICE ORGANIZATIONS, INC.					13-1610451	L	
Part I General Information on Grants and	d Assistanc	е				•	
 Does the organization maintain records to su the selection criteria used to award the grant Describe in Part IV the organization's proced 	s or assistand lures for mor	e? nitoring the use	of grant funds in the	e United States.			X Yes No
Part II Grants and Other Assistance to D Part IV, line 21, for any recipient the	nat received	ganizations ar more than \$5	nd Domestic Gov ,000. Part II can b	rernments. Compe duplicated if a	additional space is r	ation answered "Y needed.	es" to Form 990,
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
	95-2302811	501(C)(3)	341,679.				REVENUE SHARE EVENT SUPPORT
(2) USO GEORGIA PO BOX 20963 ATLANTA, GA 30320	58-0917673	501(C)(3)	265,512.				REVENUE SHARE EVENT SUPPORT
(3) USO GREATER JACKSONVILLE PO BOX 108 BLDG 1050 JACKSONVILLE, FL 32212	59-1052424	501(C)(3)	35,458.				REVENUE SHARE
(4) USO HAMPTON ROADS PO BOX 7250 HAMPTON, VA 23666	54-1305517	501(C)(3)	221,276.				REVENUE SHARE EVENT SUPPORT
(5) USO ILLINOIS 330 S. WABASH AVE 16TH FL CHICAGO, IL 60604	36-2349617	501(C)(3)	156,414.				REVENUE SHARE EVENT SUPPORT
(6) USO METROPOLITAN DC							REV SHARE/EVENT SUE
228 MCNAIR RD BLD 405 FORT MYER, VA 22211 (7) USO METROPOLITAN NY	53-0204665	501(C)(3)	1,061,910.				CENTER SUPPORT REVENUE SHARE
1601 BROADWAY, 11TH FL NEW YORK, NY 10019 (8) USO MISSOURI	13-2500122	501(C)(3)	179,636.				EVENT SUPPORT
10701 LAMBERT INTL BLV ST. LOUIS, MO 63145 (9) USO PIONEER VALLEY	43-1237410	501(C)(3)	139,115.				REVENUE SHARE REVENUE SHARE
100 WALKER AVE BOX 33 CHICOPEE, MA 01022 (10) USO PENNSYLVANIA & SOUTH NJ	04-2318250	501(C)(3)	11,851.				PROGRAM SUPPORT REVENUE SHARE
PHIL INTL ARPT TERM D PHILADELPHIA PA 19153 (11) USO NORTHWEST	23-1426011	501(C)(3)	401,409.				PROGRAM SUPPORT
SEATAC ITL ARPT 17801 INTL SEATTLE WA 98158 (12) USO SAN DIEGO	91-0573116	501(C)(3)	228,256.				REVENUE SHARE/GALA
	95-1644030 d governmen		138,229.	able		<u> </u>	PROG.& EVENT SUPPOR

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury
Internal Revenue Service

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Employer identification number

UNITED SERVICE ORGANIZATIONS, INC.						13-1610451	-
Part I General Information on Grants and	d Assistanc	е				'	
 Does the organization maintain records to so the selection criteria used to award the grant Describe in Part IV the organization's proced 	s or assistand	e?			eligibility for the grant	s or assistance, and	X Yes No
Part II Grants and Other Assistance to D Part IV, line 21, for any recipient the							es" to Form 990,
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) USO NORTH CAROLINA							REVENUE SHARE
P.O. BOX 91536 RALEIGH, NC 27675	56-0532315	501(C)(3)	105,671.				PROGRAM SUPPORT/GALZ
(2) USO CENTRAL OHIO							
P.O. BOX 13176 COLUMBUS, OH 43213	31-4401239	501(C)(3)	444,475.				REVENUE SHARE
(3) USO INDIANA							
P.O. BOX 441160 INDIANAPOLIS, IN 46244	20-8349270	501(C)(3)	76,793.				REVENUE SHARE
(4) USO NORTHERN OHIO							
20637 EMERALD PKY CLEVELAND, OH 44135	34-6006829	501(C)(3)	43,478.				REVENUE SHARE
(5) USO CENTRAL FLORIDA							REVENUE SHARE
4100 GEORGE BEAN PKY ST 2441 TAMPA FL 33607	37-1664582	501(C)(3)	64,453.				PROGRAM SUPPORT
(6) USO WISCONSIN							REVENUE SHARE
750 LINCOLN MEM DR #303 MILWAUKEE WI 53202	39-1703157	501(C)(3)	14,763.				PROGRAM SUPPORT
(7) AIRPOWER FOUNDATION							
PO BOX 8728 FORT WORTH, TX 76124	75-2828493	501(C)(3)	100,000.				PROGRAM SUPPORT
(8) MILITARY FAMILY LIFESTYLE CHARITABLE FOUNDA							PROGRAM SUPPORT FOR
13620 REESE BLV #100, HUNTERSVILLE NC 28078	20-5416722	501(C)(3)	10,000.				WARRIOR RIDE
(9) NATIONAL MILITARY FAMILY ASSOCIATION							
3601 EISENHOWER AVE 425 ALEXANDRIA VA 22304	52-0899384	501(C)(3)	235,000.				PROGRAM GRANT
(10) RENOVATING HOPE, INC.							
PO BOX 438 WESTTOWN, PA 19395	80-0600071	501(C)(3)	135,322.				PROGRAM SUPPORT
(11) TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS							PROGRAM AND EVENT
3033 WILSON BLV STE 630 ARLINGTON, VA 22201	92-0152268	501(C)(3)	325,000.				SUPPORT
(12) WYAKIN WARRIOR FOUNDATION							WOUNDED WARRIOR
9249 W BAY STREAM CT GARDEN CITY, ID 83714	27-1674941	501(C)(3)	300,000.				EDUCATION PROGRAMS
2 Enter total number of section 501(c)(3) and							
3 Enter total number of other organizations I	isted in the li	ne 1 table				.	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury
Internal Revenue Service

Information ab

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Employer identification number

UNITED SERVICE ORGANIZATIONS, INC.	•					13-1610451	L
Part I General Information on Grants and	d Assistanc	е					
 Does the organization maintain records to so the selection criteria used to award the grant Describe in Part IV the organization's process 	s or assistand	e?		_			X Yes No
Part II Grants and Other Assistance to D Part IV, line 21, for any recipient the							es" to Form 990,
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) BLUE SKY FOUNDATION, INC.							
15910 LISBON CT WELLINGTON, FL 33414	26-1886137	501(C)(3)	30,000.				EVENT SUPPORT
(2) GARY SINISE FOUNDATION							
PO BOX 50008 STUDIO CITY, CA 91604	80-0587086	501(C)(3)	50,000.				PROGRAM GRANT
(3) GEORGETOWN UNIVERSITY							
640 MASSACHUSETTS AVE WASHINGTON, DC 20001	53-0196603	501(C)(3)	98,097.				PROGRAM GRANT
(4) PROJECT SANCTUARY							
PO BOX 1563 GRANBY, CO 80446	26-1410596	501(C)(3)	210,000.				PROGRAM GRANT
(5) UNITED STATES OLYMPIC COMMITTEE							
ONE OLYMPIC PLZ COLORADO SPRINGS, CO 80909	13-1548339	501(C)(3)	75,000.				EVENT SUPPORT
(6) VAIL VETERANS PROGRAM							
PO BOX 6473 VAIL, CO 81658	20-5254885	501(C)(3)	25,000.				EVENT SUPPORT
(7) WREATHS ACROSS AMERICA							
PO BOX 249 COLUMBIA FALLS, ME 04623	20-8362270	501(C)(3)	10,000.				PROGRAM SUPPORT
(8) UNITED STATES DEPARTMENT OF THE ARMY							WOUNDED WARRIOR AND
1000 NAVY PENTAGON WASHINGTON, DC 20350				149,264.	BOOK	USO CENTER	FAMILY CARE CENTER
(9) USO METROPOLITAN DC							
228 MCNAIR ROAD BLD 405 FORT MYER, VA 22211	53-0204665	501(C)(3)		1,032,842.	BOOK	F, F & E	FF&E
(10) ARMED SERVICES YMCA OF THE USA							
7405 ALBAN STATION CT #B215 SPRFLD VA 22150	36-3274346	501(C)(3)	94,700.				PROGRAM SUPPORT
(11) ASPEN POINTE ENTERPRISES							
220 RUSKIN DRIVE COLORADO SPRINGS, CO 80910	90-0528134	501(C)(3)	27,202.				PROGRAM SUPPORT
(12) FITNESS CHALLENGE FOUNDATION (DBA RIDE 2 RE							
23679 CALABASAS RD CALABASAS, CA 91302	20-2252840	501(C)(3)	299,827.				PROGRAM SUPPORT
2 Enter total number of section 501(c)(3) an	d governmen	t organizations	listed in the line 1 t	able		<u> </u>	
3 Enter total number of other organizations I	isted in the li	ne 1 table				.	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury
Internal Revenue Service

Name of the organization

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Employer identification number

UNITED SERVICE ORGANIZATIONS, INC						13-1610451	L
Part I General Information on Grants an	d Assistanc	е				•	
 Does the organization maintain records to see the selection criteria used to award the grant Describe in Part IV the organization's process. 	ts or assistand dures for mo	ce? nitoring the use	of grant funds in the	e United States.			X Yes No
Part II Grants and Other Assistance to De Part IV, line 21, for any recipient to							es" to Form 990,
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) HIRE HEROES USA							
100 NORTH POINT CTR E ALPHARETTA, GA 30022	43-1562688	501(C)(3)	516,704.				PROGRAM SUPPORT
(2) RIVERS OF RECOVERY							
PO BOX 22326 EAGAN, MN 55122	26-2260491	501(C)(3)	36,172.				PROGRAM SUPPORT
(3) STRONGER FAMILIES							
PO BOX 40584 BELLEVUE, WA 98015	94-3080306	501(C)(3)	333,793.				PROGRAM SUPPORT
(4) UNITED STATES DEPARTMENT OF THE NAVY							WARRIOR & FAMILY
WASHINGTON, DC 20350				9,210,619.	BOOK	USO CENTER	CENTER
(5) PROJECT HEALING WATERS FLY FISHING, INC.							
P.O. BOX 695 LA PLATA, MD 20646	61-1518154	501(C)(3)	50,000.				PROGRAM SUPPORT
_(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
2 Enter total number of section 501(c)(3) ar	nd governmer	nt organizations	listed in the line 1 t	 able		<u> </u>	40.
3 Enter total number of other organizations	<u>ııstea in the II</u>	ne i ladie	<u> </u>	<u> </u>	<u> </u>	<u> </u>	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2014)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 uso desert storm education fund	2.	10,186.			
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

PROCEDURE FOR MONITORING THE USE OF GRANT FUNDS IN THE US.

SCHEDULE I, PART I, LINE 2

USO GRANT FUNDS ARE MONITORED WITH PERIODIC REPORTING IN ACCORDANCE WITH

THE FORMS AND SCHEDULES SET FORTH IN THE RELATED POLICIES AND PROCEDURE

MANUALS. REGULARLY REQUIRED REPORTS INCLUDE FINANCIAL REPORTS AND PROGRAM

ACTIVITY REPORTS.

Department of the Treasury

Internal Revenue Service

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

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1b

2

4a

4b

4c

5a

5b

7

8

X

Χ

Χ

Х

Χ

Χ

Χ

Χ

Х

Χ

Name o	f the	organization			Employer identification i	numbe	r	
TINU	ED	SERVICE ORGANIZATIONS, INC.			13-1610451			
Part		Questions Regarding Compensation						
							Yes	No
1a	Che	eck the appropriate box(es) if the organization pro	ovide	ed any of the following to or for a per	son listed in Form			
	990), Part VII, Section A, line 1a. Complete Part III to	prov	ride any relevant information regarding	g these items.			
		First-class or charter travel		Housing allowance or residence for	personal use			
	Х	Travel for companions		Payments for business use of perso	nal residence			
		Tax indemnification and gross-up payments		Health or social club dues or initiation	on fees			
		Discretionary spending account		Personal services (e.g., maid, chauff	feur, chef)			

Indicate which, if any, of the following the filing organization used to establish the compensation of the

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to

Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line

orga	inization's CEO/Executive Director. Check all tha	t ap	ply. Do not check any boxes for methods used by
rela	ted organization to establish compensation of the	CE	O/Executive Director, but explain in Part III.
Х	Compensation committee	Х	Written employment contract

25	Compensation committee		Written employment contract
X	Independent compensation consultant	X	Compensation survey or study
Х	Form 990 of other organizations	Х	Approval by the board or compensation committee

During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing
arranization or a related arranization.

	organization or a related organization:	•	·		•	Ū
а	Receive a severance payment or change-	of-control paym	ent?	 		

D	Tarticipate in, or receive payment from, a supplemental nonqualined retirement plant.
С	Participate in, or receive payment from, an equity-based compensation arrangement?
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section $501(c)(3)$, $501(c)(4)$, and $501(c)(29)$ organizations must complete lines 5–9.
For navional listed in Form 000 Part VIII Costion A line to did the argonization never secure

5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any
	compensation contingent on the revenues of:
а	The organization?

b	Any related organization?
	If "Yes" to line 5a or 5b, describe in Part III.
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any

6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any
	compensation contingent on the net earnings of:
а	The organization?

b	Any related organization?									
	If "Yes" to line 6a or 6b, describe in Part III.									
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed									

	, , , , , , , , , , , , , , , , , , ,
	payments not described in lines 5 and 6? If "Yes," describe in Part III
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes" describe

	ın	М	art i	II .															
9	lf	"`	′es"	to	lin	е	8,	did	the	orga	nization	also	follow	the	rebuttable	presumption	procedure	described	l in
9 If "Ye	ulat	ions	se	cti	on	53.4	958-	6(c)?											

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

Schedule J (Form 990) 2014

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in column (B) reported as deferred in prior Form 990	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)		
J.D. CROUCH II	(i)	213,135.	C	484.	8,641.	8,450.	230,710.	0	
1 PRESIDENT/CEO	(ii)	0	C	C	Q	0	C	0	
JOHN PRAY	(i)	329,338.	67,808.	1,161.	23,400.	0	421,707.	0	
2 EVP. CHIEF OF STAFF	(ii)	0	C	C	0	0	C	0	
PHILIP PARISI	(i)	263,752.	C	405.	23,123.	21,283.	308,563.	0	
3 TREASURER/ CFO	(ii)	0	C	C	0	0	C	0	
ALAN REYES	(i)	235,562.	C	396.	22,050.	22,782.	280,790.	0	
4 SVP, OPERATIONS	(ii)	0	C	C	0	0	C	0	
KELLI SEELY	(i)	54,759.	C	140,094.	4,955.	532.	200,340.	0	
5 SVP, DEVELOPMENT	(ii)	0	C	C	0	0	C	0	
TAMMY HEISER	(i)	217,357.	C	240.	20,031.	20,931.	258,559.	0	
6 SVP, HUMAN RESOURCES/SECRETARY	(ii)	0	C	C	0	0	C	0	
JOHN HANSON	(i)	203,640.	C	1,465.	18,900.	17,914.	241,919.	0	
_ 7 SVP	(ii)	0	C	C	0	0	C	0	
CRAIG OPEL	(i)	201,765.	C	1,410.	18,270.	1,314.	222,759.	0	
8 VP, INFORMATION TECHNOLOGY	(ii)	0	C	C	Q	0	C	0	
GENA FITZGERALD	(i)	177,869.	2,753.	820.	16,763.	15,128.	213,333.	0	
9 VP, COMMUNICATIONS	(ii)	0	C	C	0	0	C	0	
BRUCE BURDA	(i)	146,399.	C	49,105.	17,159.	933.	213,596.	0	
10 REGIONAL VP, OPERATIONS SWA	(ii)	0	C	C	Q	0	C	0	
MARGUERITE KIRST	(i)	179,656.	C	282.	16,172.	7,442.	203,552.	0	
11 ^{VP, MARKETING}	(ii)	0	C	C	Q	0	C	0	
GLENN WELLING	(i)	174,411.	C	773.	15,702.	165.	191,051.	0	
12 ^{VP, OPERATIONS}	(ii)	0	C	C	Q	0	C	0	
	(i)								
13	(ii)								
	(i)								
14	(ii)								
	(i)								
15	(ii)								
	(i)								
_16	(ii)								
					<u> </u>		0-1	adula I (Form 000) 2014	

Schedule J (Form 990) 2014

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

TRAVEL EXPENSES POLICY

SCHEDULE J, PART I, LINE 1A

THE PRESIDENT AND CEO OF THE USO MAY BE ACCOMPANIED BY HIS/HER SPOUSE ON

OFFICIAL USO BUSINESS IF SPECIFIC BUSINESS PURPOSE IS SUPPORTED.

SPOUSAL/COMPANION/FAMILY TRAVEL BY OTHER EMPLOYEES IS NOT REIMBURSED BY

THE USO, UNLESS SPECIFICALLY AUTHORIZED BY THE CEO AND IN COMPLIANCE WITH

IRS REGULATIONS. COACH IS THE AUTHORIZED CLASS OF TRAVEL. UPGRADES ARE

ALLOWABLE BY EMPLOYEES UNDER THE FOLLOWING CIRCUMSTANCES:

- 1) THE EMPLOYEE PAYS THE DIFFERENCE IN FARE THEMSELVES OR USES AIR MILES FROM THEIR PERSONAL ACCOUNT.
- 2) MEDICAL CONDITIONS REQUIRE BUSINESS CLASS TRAVEL.
- 3) SAFETY, SERVICE AND ENVIRONMENT ARE CLEARLY INFERIOR.
- 4) BUSINESS CLASS TRAVEL IS ALLOWABLE FOR INTERNATIONAL TRAVEL (TRAVEL

OUTSIDE OF YOUR REGIONS) BY ALL STAFF WHEN TOTAL FLIGHT TIME EXCEEDS 6

HOURS.

Schedule J (Form 990) 2014 Page 3

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SEVERANCE PAYMENTS

SCHEDULE J, PART I, LINE 4A

SEVERANCE IN THE AMOUNT OF \$140,000 WAS PAID TO KELLI SEELY DUE TO HER

DEPARTURE IN THE ROLE AS THE SENIOR VICE PRESIDENT OF DEVELOPMENT.

SEVERANCE IN THE AMOUNT OF \$40,000 WAS PAID TO JENNIFER GIGLIO DUE TO HER

DEPARTURE IN THE ROLE AS EXECUTIVE BOARD LIAISON.

NON-FIXED PAYMENTS

SCHEDULE J, PART I, LINE 7

THE AMOUNTS SHOWN IN PART II, COLUMN B (II) FOR THE KEY EMPLOYEES WERE

PAID BASED ON 2014 ACHIEVEMENT OF ORGANIZATIONAL GOALS AND OVERALL

INDIVIDUAL CONTRIBUTIONS AND ACCOMPLISHMENTS AND WERE REVIEWED BY THE

EXECUTIVE COMMITTEE OF THE BOARD. THE AMOUNT SHOWN IN PART II, COLUMN B

(II) FOR THE VPS WERE PAID BASED ON 2014 ACHIEVEMENTS AND WRITTEN

PERFORMANCE PLANS AND APPROVED BY MANAGEMENT.

Noncash Contributions

13-1610451

OMB No. 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Inspection Employer identification number

UNITED SERVICE ORGANIZATIONS, INC. Part I Types of Property

Par	t I Types of Property				
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications	Х		42,982.	COST/SELLING PRICE
5	Clothing and household				
	goods	X		2,583,884.	COST/SELLING PRICE
6	Cars and other vehicles	Х	1.	48,985.	COST/SELLING PRICE
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded	Х	52.	280,436.	FAIR MARKET VALUE
10	Securities - Closely held stock				
11	Securities - Partnership, LLC,				
	or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation				
	contribution - Historic				
	structures				
14	Qualified conservation				
•	contribution - Other				
15	Real estate - Residential	Х	1.	135,000.	FAIR MARKET VALUE
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory	I .	2,353.	2,328,125.	COST/SELLING PRICE
20	Drugs and medical supplies	I .	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , , ,	
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other ►()				
26	Other ►()				
27	Other ►()				
28	Other ►()				
29	Number of Forms 8283 received	by the ora	anization during the tax v	oor for contributions for	
29	which the organization completed i	-	= :		29
	which the organization completed i	-UIII 0203,	Fait IV, Dollee Acknowledg	gement	Yes No
200	During the year, did the organizat	ion roccivo	by contribution any propo	rty reported in Part I line	
Jua	28, that it must hold for at least th				-
		-			·
L	to be used for exempt purposes for		loluling periou?		Sua
	If "Yes," describe the arrangement in		tanan mallan dhat ar d	a the mandage of a	an standard
31	Does the organization have a				
	contributions?				31 X
32a	Does the organization hire or use	•	_		
	contributions?				32a X

33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

b If "Yes," describe in Part II.

describe in Part II.

Schedule M (Form 990) (2014) Page **2**

Part II Suppler

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

THE USO WORKS WITH CAR PROGRAM LLC IN ORDER TO GENERATE FUNDRAISING
REVENUE FROM DONATED VEHICLES. CAR PROGRAM LLC ADMINISTERS THE
ARRANGEMENT FOR: TOWING, RECEIPT DISTRIBUTION, FOLLOW-UP SALES, TITLE
PROCESSING, APPRAISAL (IF REQUIRED), SALE AT AUCTION OR DISMANTLER, AND
DISTRIBUTION OF SALES.

THIRD PARTY ASSISTANCE OF NONCASH CONTRIBUTIONS

THE USO ALSO ENGAGES A BROKERAGE FIRM THAT IS AUTHORIZED TO SELL DONATED SECURITIES ON ITS BEHALF.

SCHEDULE O

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Name of the organization

Employer identification number UNITED SERVICE ORGANIZATIONS, INC.

13-1610451

PROGRAM SERVICES

FORM 990, PART III, LINE 4

FOR MORE THAN 74 YEARS, THE USO HAS BEEN THE ONLY PRIVATE, NON-PROFIT ORGANIZATION THAT SERVES U.S. MILITARY MEMBERS AND THEIR FAMILIES THROUGHOUT THEIR ENTIRE SERVICE, FROM THE MOMENT THEY JOIN, THROUGHOUT THEIR DEPLOYMENTS AND AS THEY TRANSITION BACK TO THEIR COMMUNITIES.

THE USO ACCOMPLISHES ITS MISSION BY DELIVERING HIGHLY VALUED PROGRAMS, MORALE-BOOSTING SERVICES AND ENGAGING ENTERTAINMENT, WHICH LIFT THE SPIRITS OF OUR TROOPS AND EXPRESS THE AMERICAN PEOPLE'S GRATITUDE, SUPPORT, AND APPRECIATION OF THEIR SERVICE TO OUR COUNTRY. THE USO'S SCOPE, SCALE, PRESENCE, REACH AND EXPERIENCE, AND THE RESULTING TRUST OF THE U.S. MILITARY, GIVE THE USO AN UNPARALLELED ABILITY TO MEET THE DIVERSE AND EVOLVING NEEDS OF TROOPS AND THEIR FAMILIES.

IN A 2014 SURVEY, TROOPS AND FAMILIES AGREED THAT THE USO DELIVERS JUST WHAT THEY NEED.

- 97% SAY THE USO BOOSTS THEIR MORALE
- 95% SAY THE USO SHOWS OUR COUNTRY SUPPORTS THEM
- 92% SAY THE USO EASES THEIR SEPARATION FROM FAMILY AND FRIENDS

THE USO RELIES ON THE GENEROSITY OF INDIVIDUALS, ORGANIZATIONS AND CORPORATIONS TO SUPPORT ITS CHARITABLE ACTIVITIES.

USO PROGRAMS AND SERVICES ARE PROVIDED TO TROOPS AND THEIR FAMILIES AT
MORE THAN 160 LOCATIONS, INCLUDING 75 USO OWNED AND OPERATED CENTERS AND
19 CHARTERED USO AFFILIATE CENTERS. USO CENTERS ARE LOCATED THROUGHOUT
THE UNITED STATES AND IN COUNTRIES OVERSEAS, CURRENTLY INCLUDING
AFGHANISTAN, KUWAIT, UAE, GERMANY, ITALY, JAPAN, GUAM, SOUTH KOREA, THE

FORM 990, PART III, LINE 4A - CENTER OPERATIONS

UNITED STATES, AND MOBILE USO CENTERS.

IN 2014, USO LOCATIONS WERE VISITED NEARLY 9 MILLION TIMES BY TROOPS AND THEIR FAMILIES. THE USO PROVIDES A WARM AND COMFORTING PLACE WHERE SERVICE MEMBERS CAN CONNECT WITH THEIR FAMILIES VIA INTERNET OR TELEPHONE, PLAY A VIDEO GAME, CATCH A MOVIE, HAVE A SNACK OR JUST PUT THEIR FEET UP AND RELAX. THE FIVE STAFFED USO CENTERS IN AFGHANISTAN COLLECTIVELY AVERAGED MORE THAN 100,000 VISITS MONTHLY IN 2014.

IN ADDITION, THE USO COMPLETED THE CONSTRUCTION OF ITS SECOND WARRIOR AND FAMILY CENTER, AN APPROXIMATELY 16,000 SQUARE-FOOT BUILDING DESIGNED TO SERVE WOUNDED, ILL, AND INJURED TROOPS, THEIR FAMILIES, AND CAREGIVERS.

THESE USO WARRIOR AND FAMILY CENTERS OFFER A COMPREHENSIVE ARRAY OF SPECIALIZED SERVICES AND PROGRAMS IN A SUPPORTIVE AND HOME-LIKE SETTING, AND HAVE BEEN VISITED MORE THAN 200,000 TIMES BY TROOPS, THEIR FAMILIES AND CAREGIVERS.

FORM 990, PART III, LINE 4B - ENTERTAINMENT TOURS USO ENTERTAINMENT TOURS FEATURE CELEBRITIES, PERFORMERS, AND ENGAGING SHOWS TO LIFT THE SPIRITS OF OUR TROOPS AND THEIR FAMILIES AROUND THE WORLD. IN 2014, THE USO DEPLOYED 93 CELEBRITY ENTERTAINERS, WHO GRACIOUSLY DONATED THEIR TIME AND TALENT ON 54 TOURS TO 17 COUNTRIES AND 33 STATES, ENTERTAINING MORE THAN 273,000 TROOPS AND MILITARY FAMILY MEMBERS. NINE OF THESE TOURS WERE TO A COMBAT ZONE. IN ADDITION, THE SESAME STREET/USO EXPERIENCE FOR MILITARY FAMILIES PERFORMED 198 SHOWS AT 70 MILITARY INSTALLATIONS IN 30 STATES DURING 2014.

FORM 990, PART III, LINE 4C - WARRIOR AND FAMILY PROGRAMMING USO WARRIOR AND FAMILY CARE PROGRAMS PROVIDE SUPPORT AND COMFORT TO TROOPS AND THEIR FAMILIES, WHETHER THEY ARE TRANSITIONING FROM THEIR SERVICE, DEPLOYED, OR WOUNDED, ILL OR INJURED.

DEPLOYMENT

THE USO DISTRIBUTED 70 BUNDLES OF ELECTRONIC GAMING, SPORTS/MUSICAL EQUIPMENT, AND PERSONAL CARE ITEMS TO DEPLOYED SERVICE MEMBERS IN REMOTE LOCATIONS AS PART OF ITS USO2GO PROGRAM IN 2014. IN ADDITION, USO PROVIDED A PRIVATE PHONE NETWORK THAT ALLOWED TROOPS TO MAKE FREE CALLS HOME, COMPUTERS WITH HIGH-SPEED INTERNET BANDWIDTH, FREE INTERNET ACCESS FOR SERVICE MEMBERS' OWN COMPUTERS, AND FREE INTERNATIONAL PRE-PAID CALLING CARDS TO MORE THAN 230 LOCATIONS AROUND THE GLOBE TO ALLOW TROOPS TO CONNECT WITH THEIR FAMILIES. IN SOUTHWEST ASIA ALONE, MORE THAN 13

MILLION MINUTES WERE LOGGED IN FREE TALK TIME BY OUR SERVICE MEN AND WOMEN DURING 2014. MILITARY PARENTS CAN ALSO CONNECT WITH THEIR CHILDREN BACK HOME BY VISITING A PARTICIPATING USO CENTER AND READING A STORY TO THEM WHILE BEING RECORDED. DURING 2014, THE USO HELPED PROVIDE MORE THAN 17,000 OF THESE RECORDINGS TO CHILDREN OF OUR SERVICE MEN AND WOMEN.

PHYSICAL HEALTH AND RECREATION

THE USO SUPPORTS ACTIVITIES THROUGHOUT THE YEAR FOR WOUNDED, ILL AND INJURED TROOPS AND THEIR FAMILIES, INCLUDING AN ANNUAL COMPETITIVE SPORTS EVENT FOR WOUNDED, ILL AND INJURED ATHLETES FROM EACH BRANCH OF THE MILITARY, CYCLING ACTIVITIES WITH EQUIPMENT THAT IS ADAPTED TO ACCOMMODATE SPECIFIC INJURIES, AND OTHER ATHLETIC CAMPS AND RETREATS TO SUPPORT SERVICE MEMBERS IN HEALING AND/OR DEVELOPING NEW LEADERSHIP SKILLS.

BEHAVIORAL HEALTH

THE USO SENT MORE THAN 900 CARE PACKAGES TO TROOPS RECOVERING AT MILITARY HOSPITALS IN EUROPE, SOUTHWEST ASIA AND THE U.S DURING 2014. THE CARE PACKAGES INCLUDED CLOTHING, TOILETRIES, AND OTHER COMFORTS OF HOME. THE USO HOSTED TWO CONFERENCES IN 2014 FOR MILITARY SPOUSES, PARENTS, HOSPITAL SUPPORT STAFF AND OTHER CAREGIVERS OF WOUNDED, ILL AND INJURED TROOPS TO PROVIDE PRACTICAL ADVICE AND INFORMATION ABOUT AVAILABLE RESOURCES FOR CAREGIVERS.

FAMILY STRENGTHENING

THE USO HAS PARTNERED WITH OTHER ORGANIZATIONS TO SUPPORT MILITARY
CHILDREN AND CAREGIVERS AS THEY COPE WITH DEPLOYMENT, SEPARATION AND
REINTEGRATION BY PROVIDING 103 TOURS WITH AN INSPIRATIONAL HUMORIST,
SUPPORT KITS, AND RESOURCES REACHING MORE THAN 30,000 CHILDREN OF OUR
SERVICE MEMBERS. IN ADDITION, MILITARY FAMILIES HAVE ATTENDED MORE THAN
75 USO-SPONSORED CAMPS, RETREATS, SEMINARS AND CONFERENCES TO RECONNECT
OR TO LEARN GRIEF-COPING SKILLS AND ESTABLISH AND IDENTIFY SUPPORT
SYSTEMS.

EDUCATION, EMPLOYMENT AND COMMUNITY REINTEGRATION

THE USO SPONSORED MORE THAN 20 CAREER FAIRS IN 2014 TO CONNECT EMPLOYERS WITH TRANSITIONING SERVICE MEMBERS BASED ON THEIR INTERESTS AND EDUCATION AND EMPLOYMENT BACKGROUNDS. TROOPS ARE PRE-MATCHED WITH EMPLOYERS, WHO CONDUCT INTRODUCTORY INTERVIEWS AND OFFER FEEDBACK AND NETWORKING OPPORTUNITIES. THE USO HAS ALSO SPONSORED 97 EMPLOYMENT WORKSHOPS TO SUPPORT TROOPS AS THEY TRANSITION FROM THEIR SERVICE.

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICE ACTIVITIES

DESCRIPTION EXPENSES

PROVIDE AWARENESS AND OUTREACH PROGRAMS

\$ 17,888,630

TOTAL

\$ 17,888,630

MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, LINE 6

THE MEMBERSHIP OF THE USO SHALL CONSIST OF TWO CLASSES OF MEMBERS:

- 1) VOTING MEMBERS CONSISTING OF MEMBERS OF USO'S BOARD OF GOVERNORS DURING THEIR TERM OF SERVICE.
- 2) NON-VOTING MEMBERS CONSISTING OF MEMBERS OF THE ARMED FORCES OF THE UNITED STATES CURRENTLY ON ACTIVE DUTY; REPRESENTATIVES, AS MAY BE DESIGNATED BY USO'S BOARD OF GOVERNORS, FROM THE ORGANIZATIONS SET FORTH IN USO'S CONGRESSIONAL CHARTER, UP TO NINE PERSONS DESIGNATED BY THE PRESIDENT OF THE UNITED STATES, THEIR TERM OF MEMBERSHIP BEING CONTERMINOUS WITH SUCH PRESIDENT'S INCUMBENCY; AND ANY OTHER PERSONS WHO MEET THE CRITERIA ESTABLISHED BY THE BOARD OF GOVERNORS FOR MEMBERSHIP.

MEMBERS OR STOCKHOLDERS WHO MAY ELECT

FORM 990, PART VI, LINE 7A

AT THE ANNUAL MEETING, THE VOTING MEMBERS SHALL ELECT MEMBERS OF THE BOARD OF GOVERNORS AND TAKE SUCH OTHER ACTION AS MAY BE APPROPRIATELY SUBMITTED TO THEM BY THE BOARD OF GOVERNORS. ELECTION OF THE BOARD OF GOVERNORS, OR ACTION ON ANY OTHER MATTERS, SHALL BE BY THE AFFIRMATIVE VOTE OF THE MAJORITY OF VOTING MEMBERS PRESENT IN PERSON OR BY PROXY AND ENTITLED TO VOTE AT THE MEETING, PROVIDED THOSE PRESENT IN PERSON OR BY

PROXY CONSTITUTE A QUORUM. ADDITIONALLY, UP TO SIX PERSONS APPOINTED BY
THE PRESIDENT OF THE UNITED STATES, THIER TERM BEING CONTERMINOUS WITH
SUCH PRESIDENT'S INCUMBENCY, MAY SERVE ON THE BOARD OF GOVERNORS.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

A COPY OF THE DRAFT 990 WAS PROVIDED TO ALL BOARD MEMBERS, OFFICERS, AND KEY EMPLOYEES PRIOR TO ITS FILING WITH THE IRS. THE PROCESS WAS CONDUCTED IN MAY 2015. MEETING MINUTES REFLECT THE REVIEW AND DISCUSSION OF THE IRS FORM 990 AT THE FINANCE COMMITTEE MEETING HELD IN MAY. AN OUTSIDE ACCOUNTING FIRM PREPARES AND REVIEWS THE FORM 990.

CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT FORM 990, PART VI, LINE 12C

THE CONFLICT OF INTEREST POLICY IS THE POLICY THAT REQUIRES USO'S

GOVERNORS, OFFICERS, AND OTHER EMPLOYEES TO AVOID ANY SITUATION WHICH MAY

CONSTITUTE A CONFLICT OF INTEREST, THAT IS, ANY SITUATION WHICH AN

INDIVIDUAL USES OR COULD USE HIS OR HER POSITION WITH THE USO FOR

PERSONAL GAIN TO AN INDIVIDUAL, MEMBERS OF THE INDIVIDUAL'S FAMILY, OR

OTHER ORGANIZATIONS WITH WHOM THE INDIVIDUAL IS AFFILIATED, TO THE ACTUAL

OR POTENTIAL DETRIMENT OF THE USO. THE BOARD OF GOVERNORS HAS ESTABLISHED

A POLICY WITH REFERENCE TO CONFLICTS OF INTEREST APPLICABLE TO THE BOARD

OF GOVERNORS. DISCLOSURE OF POTENTIAL CONFLICTS ARE REVIEWED BY CEO, CFO

AND OUTSIDE COUNSEL. ANY INDIVIDUALS THAT HAVE A CONFLICT OF INTEREST ARE

PROHIBITED FROM DELIBERATIONS AND VOTING ON A TRANSACTION.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINES 15A AND 15B

THE COMPENSATION IS ESTABLISHED BY THE USO BOARD OF GOVERNORS AFTER AN INDEPENDENT, OUTSIDE REVIEW OF INDUSTRY SURVEYS, COMPENSATION STUDIES AND OTHER DATA TO ENSURE THAT EXECUTIVE COMPENSATION IS WITHIN THE RANGE OF THAT PAID TO COMPARABLE EXECUTIVES OF COMPARABLE ORGANIZATIONS FOR COMPARABLE SERVICES AND THEREFORE REASONABLE. THESE REVIEWS ARE PERFORMED ON A BIANNUAL BASIS BY AN INDEPENDENT OUTSIDE CONSULTANT FOR THE FOLLOWING POSITIONS: CEO, CFO, SVP ENTERTAINMENT/PROGRAMS, SVP OPERATIONS, SVP EXECUTIVE OFFICE, SVP DEVELOPMENT, SVP MARKETING AND COMMUNICATIONS, SVP HR, AND CHIEF OF STAFF. THE LAST REVIEW WAS PERFORMED IN 2014 FOR ALL POSITIONS LISTED AND ALL POSITIONS' COMPENSATION WAS FOUND TO BE WITHIN THE RANGE FOR COMPARABLE EXECUTIVES AT COMPARABLE ORGANIZATIONS.

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

FORM 990, PART VI, LINE 19

FINANCIAL STATEMENTS ARE MADE AVAILABLE ON THE USO WEBSITE. THE GOVERNING

DOCUMENTS AND CONFLICT OF INTEREST POLICIES ARE MADE AVAILABLE UPON

REQUEST.

ATTACHMENT 1

FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

ITALY

JAPAN

UNITED ARAB EMIRATES

KOREA, REPUBLIC OF (SOUTH)

Schedule O (Form 990 or 990-EZ) 2014 Page **2**

Name of the organization
UNITED SERVICE ORGANIZATIONS, INC.

Employer identification number

13-1610451

ATTACHMENT 2

FORM 990, PART VI, LINE 17 - STATES

CO,CT,

HI, IL, MA,

 $\mathtt{MN}, \mathtt{NV}, \mathtt{NJ}, \mathtt{OH}, \mathtt{PA},$

SC, TN, VA, WA,

ATTACHMENT 3

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
POLARIS DIRECT 300 TECHNOLOGY DRIVE HOOKSET, NH 03106	PRINTING	2,179,998.
WORTH LINEN ASSOCIATES, INC. 535 FIFTH AVE, 31ST FLOOR NEW YORK, NY 10017	DM FUNDRAISER	3,821,055.
CLARK CONSTRUCTION GROUP 7500 OLD GEORGETOWN RD BETHESDA, MD 20814	CONSTRUCTION	4,151,658.
COMMUNICATIONS CORPORATION OF AMERICA 13195 FREEDOM WAY BOSTON, VA 22713	DM PRODUCTION	1,761,711.
INTERNATIONAL DATA MANAGEMENT 490 WHITE POND DRIVE AKRON, OH 44320	DATA MANAGEMENT	1,422,917.

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury
Internal Revenue Service

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2014
Open to Public Inspection

Name of the organization	Employer identification numbe
UNITED SERVICE ORGANIZATIONS, INC.	13-1610451

Part I	Identification of Disregarded Entities Complete if the	e organization ar	nswered "Yes" on	Form 990, Part IV	/, line 33.		
	(a) Name, address, and EIN (if applicable) of disregarded entity		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
Part II	Identification of Related Tax-Exempt Organizations one or more related tax-exempt organizations during the	Complete if the ne tax year.	organization ansv	vered "Yes" on Fo	orm 990, Part IV,	line 34 because	it had
	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (sta	· ·	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr ent	g) 512(b)(13) rolled iity?
						Yes	No
(1) USO FOUNDATION 20-8861567							
2111 WILSON BLVD., SUITE 1200 ARLINGTON, VA 22201	CHARITABLE	VA	501(C)(3)	11A	USO, INC.	X	
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
· ·							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2014

Schedule R (Form 990) 2014

Part III	Identification of Relation because it had one or	ted Organizations more related organizations	s Taxabl anizatior	e as a Partners ns treated as a p	hip Complete if the partnership during th	organization and e tax year.	nswered "Yes"	on Form	990, Part IV,	line 34
					i	T				

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets		h) portionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana	j) eral or aging ner?	(k) Percentage ownership
		oouy)		,			Yes	No		Yes	No	
_(1)	_											
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	
<u>(1)</u>							Yes No
(2)							
(3)							
(4) (5)							
(6)							
(7)							

Schedule R (Fo	orm 990) 2014	Page 🕻
Part V	Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.	

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more re-	elated organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X
b	Gift, grant, or capital contribution to related organization(s)				1b		X
С	Gift, grant, or capital contribution from related organization(s)				1c		X
d	Loans or loan guarantees to or for related organization(s)				1d		X
е	Loans or loan guarantees by related organization(s)				1e		Х
f	Dividends from related organization(s).				1f		X
g	Sale of assets to related organization(s)				1g		Х
h	Purchase of assets from related organization(s)				1h		Х
i	Exchange of assets with related organization(s)				1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X
- 1	Performance of services or membership or fundraising solicitations for related organization(s)				11		X
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m		Х
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	X	
0	Sharing of paid employees with related organization(s)				10	X	
р	Reimbursement paid to related organization(s) for expenses				1р		Х
q	Reimbursement paid by related organization(s) for expenses				1q		Х
r	Other transfer of cash or property to related organization(s)				1r		X
s	Other transfer of cash or property from related organization(s)				1s		X
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the				shold	s.	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method	(d)	rmini	
	Name of related organization	type (a-s)	Amount involved		nt invo		ıg
		. , ,					
(1)	USO FOUNDATION	N	8,600.	FMV			

	Name of related organization	Transaction type (a-s)	Amount involved	Method of determining amount involved
<u>(1)</u>	USO FOUNDATION	N	8,600.	FMV
<u>(2)</u>	USO FOUNDATION	0	50,272.	FMV
<u>(3)</u>				
<u>(4)</u>				
<u>(5)</u>				
(6)				

JSA 4E1309 1.000

Schedule R (Form 990) 2014

Schedule R (Form 990) 2014

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under		zations?	(f) Share of total income	(g) Share of end-of-year assets	Disprop	(h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	20 managing 1 partner?		(k) Percentage ownership
(4)			sections 512-514)	Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
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Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).